

ASSOCIATION OF COMMUNITY  
CANCER CENTERS (ACCC)

# **ACCC WINTER BOARD RETREAT**

**EXECUTIVE COMMITTEE MEETING**  
**FRIDAY, JANUARY 27, 2023**  
**10:00 AM - 12:00 PM**  
**SCOTTSDALE, AZ**

**BOARD OF TRUSTEES MEETING**  
**FRIDAY, JANUARY 27, 2023**  
**1:00 PM - 5:00 PM**  
**SCOTTSDALE, AZ**

**STRATEGIC PLANNING SESSION**  
**SATURDAY, JANUARY 28, 2023**  
**9:00 AM - 4:30 PM**  
**SCOTTSDALE, AZ**



Association of Community Cancer Centers



Association of Community Cancer Centers

Executive Committee Meeting  
Friday, January 27, 2023  
10:00 AM – 12:00 PM  
Westin Kierland Resort & Spa  
Scottsdale, Arizona

Board of Trustees Meeting  
Friday, January 27, 2023  
1:00 PM – 5:00 PM  
Westin Kierland Resort & Spa  
Scottsdale, Arizona

Strategic Planning Session  
Saturday, January 28, 2023  
9:00 AM – 4:30 PM  
Westin Kierland Resort & Spa

1	<a href="#"><u>AGENDA</u></a>
2	<a href="#"><u>MINUTES</u></a>
3	<a href="#"><u>FINANCIAL REPORTS</u></a>
4	<a href="#"><u>BOARD REPORTS</u></a>
5	<a href="#"><u>CALENDAR</u></a>
6	<a href="#"><u>LEADERSHIP ROSTERS</u></a>
7	<a href="#"><u>TRAVEL REIMBURSEMENT</u></a>
8	<a href="#"><u>STRATEGIC PLANNING MATERIALS</u></a>

## ASSOCIATION OF COMMUNITY CANCER CENTERS

Executive Committee Meeting  
Friday, January 27, 2023  
Westin Kierland Resort and Spa, Scottsdale, Arizona  
10:00 AM – 12:00 PM (MST)

### CONSENT AGENDA

I. **Call to Order**

David Penberthy, MD, MBA, President

II. **Minutes**

- October 12, 2022, Executive Committee Meeting Minutes

III. **Board Reports**

- Audit Committee - Nadine Barrett, PhD, MA, MS
- Awards Committee - Krista Nelson, LCSW, OSW-C, FAOSW
- Bylaws Committee – Una Hopkins, RN, FNP-BC, DNP
- Clinical Affairs Committee – Emily Touloukian, DO
- Communications Committee – Darica Flood, MHA, MBA
- Corporate Development Committee - Douglas B. Flora, MD, LSSBB
- Education Committee – Matt Manning, MD, FASTRO
- Governmental Affairs Committee – Barbara Schmidtman, PhD, MAOL, CNMT
- Investment Committee – Nadine Barrett, PhD, MA, MS
- Membership Committee – Rena Duffin, MPA
- Nominating Committee - Jennie R. Crews, MD, MMM, FACP, FACCC
- Strategic Planning Committee – Olalekan Ajayi, PharmD, MBA
- Commission on Cancer Liaison – Randall A. Oyer, MD, FACCC
- Surgical Oncology Liaison - Lawrence D. Wagman, MD
- *Oncology Issues* Editor-In-Chief – Mark Liu, MHA

IV. **Approval of Consent Agenda**

## ASSOCIATION OF COMMUNITY CANCER CENTERS

Executive Committee Meeting  
Friday, January 27, 2023  
Westin Kierland Resort and Spa, Scottsdale, Arizona  
10:00 AM – 12:00 PM (MST)

### AGENDA

- I. **President's Report**  
David Penberthy, MD, MBA, President
  - Discussion of Agenda
- II. **President-Elect's Report**  
Olalekan Ajayi, PharmD, MBA, President-Elect
- III. **Treasurer's Report**  
Nadine Barrett, PhD, MA, MS, Treasurer
  - Review 990 Form
  - Review and Discussion of Financial Statements
- IV. **Secretary's Report**  
Una Hopkins, RN, FNP-BC, DNP, Secretary
  - Calendar of Events Review
- V. **Executive Director's Report**  
Christian G. Downs, JD, MHA, Executive Director
  - Overview
  - Business of ACCC
- VI. **Old Business**
  - Strategic Planning
  - National Oncology Conference (NOC)
- VII. **New Business**
  - ACCC's 49<sup>th</sup> Annual Meeting & Cancer Center Business Summit (AMCCBS)
  - Membership invoices for approval
- VIII. **Open Discussion**
- IX. **Adjournment**

David Penberthy, MD, MBA, President

ASSOCIATION OF COMMUNITY CANCER CENTER  
Board of Trustees Meeting  
Friday, January 27, 2023  
Westin Kierland Resort and Spa, Scottsdale, Arizona  
1:00 PM – 5:00 PM (MST)

CONSENT AGENDA

I. **Call to Order**

David Penberthy, MD, MBA, President

II. **Minutes**

- October 12, 2022, Board of Trustees Meeting Minutes

III. **Board Reports**

- Audit Committee - Nadine Barrett, PhD, MA, MS
- Awards Committee - Krista Nelson, LCSW, OSW-C, FAOSW
- Bylaws Committee – Una Hopkins, RN, FNP-BC, DNP
- Clinical Affairs Committee – Emily Touloukian, DO
- Communications Committee – Darica Flood, MHA, MBA
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- Education Committee – Matt Manning, MD, FASTRO
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- Investment Committee – Nadine Barrett, PhD, MA, MS
- Membership Committee – Rena Duffin, MPA
- Nominating Committee - Jennie R. Crews, MD, MMM, FACP, FACCC
- Strategic Planning Committee – Olalekan Ajayi, PharmD, MBA
- Commission on Cancer Liaison – Randall A. Oyer, MD, FACCC
- Surgical Oncology Liaison - Lawrence D. Wagman, MD
- *Oncology Issues* Editor-In-Chief – Mark Liu, MHA

IV. **Approval of Consent Agenda**

ASSOCIATION OF COMMUNITY CANCER CENTER  
Board of Trustees Meeting  
Friday, January 27, 2023  
Westin Kierland Resort and Spa, Scottsdale, Arizona  
1:00 PM – 5:00 PM (MST)

AGENDA

- I. **President's Report**  
David Penberthy, MD, MBA, President
  - Discussion of Agenda
  
- II. **President-Elect's Report**  
Olalekan Ajayi, PharmD, MBA, President-Elect
  
- III. **Treasurer's Report**  
Nadine Barrett, PhD, MA, MS, Treasurer
  - 990 Link
  - Review and Discussion of Financial Statements
  
- IV. **Secretary's Report**  
Una Hopkins, RN, FNP-BC, DNP, Secretary
  - Calendar of Events Review
  
- V. **Executive Director's Report**  
Christian G. Downs, JD, MHA, Executive Director
  - Overview
  - Strategic Plan Dashboard
  - Executive Committee Report
  - Business of ACCC
  
- VI. **Old Business**
  - Strategic Planning
  
- VII. **New Business**
  - ACCC's 49<sup>TH</sup> Annual Meeting & Cancer Center Business Summit (AMCCBS)
  - Membership update

VIII. **Open Discussion**

IX. **Adjournment**

David Penberthy, MD, MBA, President



**ASSOCIATION OF COMMUNITY CANCER CENTERS**  
**Executive Committee Meeting**  
**Wednesday, October 12, 2022**  
**Palm Beach Convention Center, Florida**  
**1:00 PM – 3:00 PM EDT**

- Attendance: David Penberthy, MD, MBA, President  
Olalekan Ajayi, PharmD, MBA, President-Elect  
Nadine J. Barrett, PhD, MA, MS, Treasurer  
Una Hopkins, RN, FNP-BC, DNP, Secretary  
Krista Nelson, LCSW, OSW-C, FAOSW, Immediate Past President
- Staff: Christian G. Downs, MHA, JD, Executive Director  
Mike Andrews, Senior Director Corporate Relations  
Leigh Boehmer, PharmD, BCOP, Chief Medical Officer  
Matt Devino, MPH, Director, Cancer Care Delivery & Health Policy  
Steve Ketchum, CPA, Controller  
Amanda Kramar, Vice President, Operations, CMI  
Monique Marino, Senior Director, Editorial Content & Strategy  
Lisa Monaco, Director, Marketing and Communications  
Karen Tacka, Senior Program Officer  
Aisha Williams, Manager, Member Volunteer Engagement
- Absent: Lori Gardner, Senior Director, Membership and Public Relations
- Call to Order: David Penberthy, MD, MBA, President called the meeting to order at 1:11PM.
- Consent Agenda: The minutes from the June 13, 2022, Executive Committee meeting as well as committee reports – Awards, Bylaws, Clinical Affairs, Communications, Corporate Development, Education, Governmental Affairs, Investment, Membership, Nominating, Strategic Planning, Commission on Cancer Liaison, Surgical Oncology Liaison and *Oncology Issues* Editor-In-Chief were presented for approval.
- A motion to approve the Consent Agenda was made, seconded, and approved.

President-Elect  
Report:

Olalekan Ajayi, PharmD, MBA, President-Elect reported that the Strategic Planning Committee will meet on Thursday, October 13, 2022. Discussion will focus on developing a plan that will guide the Strategic Planning process with the full Board of Trustees. The committee would like to expand the Strategic Plan milestones to incorporate measures addressing these topics.

Treasurer's Report:

Nadine J. Barrett, PhD, MA, MS, Treasurer presented the Treasurer's report.

Membership Renewals: As of the end of August, 442 Cancer Program Members (or 67.2%) had renewed their membership and 104 Individual Members (or 47.3%) had renewed. The budget for the year has 618 Cancer Program Members renewing and 132 Individual Members.

New Members: There were 10 new Individual Members added in August. The budget for the year includes 27 new Cancer Program Members and 90 new Individual Members.

Investment Income/Loss: The Morgan Stanley Investment account had interest and unrealized loss in August that totaled about \$15,590.

IAC Contribution: This revenue line represents 5% of the total revenue recognized for the projects sponsored by the IAC. The delay in fiscal year IAC dues payments created a negative variance of \$25,086 for the month.

A motion to approve the Treasurer's Report was made, seconded, and accepted as submitted.

Secretary's Report:

Una Hopkins, RN, FNP-BC, DNP, Secretary presented the Calendar of Events for 2022. ACCC Winter Executive Committee and Board Meetings are scheduled for Friday, January 27, 2023. The Strategic Planning Session is scheduled for Saturday, January 28, 2023, in Scottsdale, Arizona. The 49<sup>th</sup> Annual Meeting and Cancer Center Business Summit and Board Meetings are scheduled for March 8 – 10, 2023, at the Capital Hilton in Washington, DC.

Executive Director's  
Report:

Christian G. Downs, MHA, JD, Executive Director acknowledged and thanked the members of the Executive Committee for their continued service to ACCC.

Matt Devino, MPH, Director, Cancer Care Delivery & Health Policy reported that Congress has limited activity due to the mid-term elections and anticipates increased activity in November and December. ACCC formally launched its Legislative Action Center on August 24, including advocacy actions. Within the first two weeks of its announcement, ACCC members sent more than 100 support letters to their congressional representatives on the ACCC priorities. The Governmental Affairs Oncology Workforce subcommittee's work continues to focus on workforce resiliency challenges; the data will be shared in a session at the National Oncology Conference and a member-facing infographic is being produced. The Cancer Care Delivery subcommittee reconvened on September 20, 2022, to identify new priorities to focus on, potentially including health equity, diversity in clinical trials, and the implementation of electronic patient reported outcomes. The Reimbursement and Economics subcommittee discussed the impacts of COVID-19 and inflationary pressures on oncology practices' finances and the potential to field a survey to membership to quantify increases in practice expenses (labor, supplies, overhead, etc.) over the past several years. Through the Alternative Payment Models Coalition, ACCC has shared resources and facilitated discussion among members considering participation in the Enhancing Oncology Model (EOM) and has provided feedback to the CMS Innovation Center (CMMI).

Leigh Boehmer, PharmD, BCOP, Chief Medical Officer provided educational programming and Clinical Affairs Committee updates. A short survey of twenty-five ACCC member programs was recently completed which focused on electronic health records' (EHR) ability to capture select social determinants of health inequities. One hundred percent of the twenty-five programs were

routinely collecting information around patients' race, and ethnicity. Discrete field reporting dropped significantly, however, to less than 4% for variables regarding transportation, food insecurity, and housing – all critical components of equitable care delivery and comprehensive cancer care. This data will continue to inform educational program development, ongoing discussions about EHR utility and interoperability, and how digital technologies can be leveraged to improve patients' experience and outcomes. Dr. Boehmer also provided updates on continuing conversations with White House officials regarding opportunities for ACCC participation in future reignited Cancer Moonshot collaborations.

Mr. Downs presented a slide presentation to review the relationship of MJH Life Sciences and (C) Management Inc.; and an overview of an Association Management Company (AMC) shared management service model. CMI is an accredited healthcare-specific AMC with an emphasis on development and advocacy with twenty-two (22) clients and a 98% client renewal rate. ACCC has a contract with (C) Management Inc., for professional association management services. In August 2022, CMI became a division of MJH Life Sciences. Mr. Downs explained that ACCC and State Oncology Societies are better positioned to serve more diverse members with increased access to technology platforms and database services, opportunities for collaboration, to attract new leadership, and a shared interest in cancer care delivery and long-term stability.

Old Business:

Christian G. Downs, MHA, JD, compared the National Oncology Conference in 2019 and 2022. Total registrants were 592 in 2019 and 259 in 2022. The net income was \$386,772 in 2019 and \$326,316 in 2022. Although the number of registrants is lower than 2019, the impact on the net income is not significant. Amanda Kramar, Vice President, Operations, CMI, provided an update on the numbers, stating there were 534 registrants as of October 13, 2022.

- New Business: Amanda Kramar, reported the Board of Trustees meeting is scheduled at 3:00 PM at the conclusion of the Executive Committee meeting. DEI consultant Vernetta Walker, CEO Vernetta Walker and Associates will attend and observe the meeting in preparation for the Strategic Planning meeting scheduled for January 2023 in Scottsdale, Arizona. The Strategic Planning Committee will meet on October 13, 2023, and Ryan Soisson, will be the facilitator for the Strategic Planning session.
- Monique Marino, Senior Director, Editorial Content & Strategy reported that SLACK /Healio platform will host *Oncology Issues* on its digital platform for one year.
- Open Discussion: Olalekan Ajayi, PharmD, MBA, President-Elect inquired if ACCC has a comprehensive strategy to target hospital administrators. Amanda Kramar reported that a pre-con session addresses the future of hospital administration during the National Oncology Conference. Members in attendance supported the idea for a targeted approach to reach and support hospital administrators.
- Adjournment: David Penberthy, MD, MBA, President adjourned the meeting at 2:46 PM

**ASSOCIATION OF COMMUNITY CANCER CENTERS**  
**Board of Trustees Meeting**  
**Wednesday, October 12, 2022**  
**Palm Beach Convention Center, Florida**  
**3:00 PM – 5:00 PM EDT**

**Attendance:**

David Penberthy, MD, MBA, President  
Olalekan Ajayi, PharmD, MBA, President-Elect  
Nadine J. Barrett, PhD, MA, MS, Treasurer  
Una Hopkins, RN, FNP-BC, DNP, Secretary  
Krista Nelson, LCSW, OSW-C, FAOSW, Immediate Past President

Robert R. Buras, MD  
Amy R. Ellis  
Jorge Garcia, PharmD, MS, MHA, MBA, FACHE  
Pablo Gutman, MD, MBA  
Ginah Nightingale, PharmD, BCOP  
Lailea Noel, PhD, MSW  
Lori Schneider  
Leigha Senter, MS, CGC  
David Spigel, MD  
Wendi L. Waugh, RT (R) (T), CMD, CTR

**Committee Chairs  
and Liaisons:**

Sibel Blau, MD, Editor-in-Chief, Oncology Issues  
Jennie Crews, MD, MMM, FACP, FACCC, Chair, Nominating  
Committee  
Renea Duffin, MPA, Chair, Membership Committee  
Darica Flood, MHA, MBA Chair, Communications Committee  
Doug Flora, MD, LSSBB, Chair, Corporate Development Committee  
Matt Manning, MD, FASTRO, Chair, Education Committee  
Randall A. Oyer, MD, FACCC, Liaison, Commission on Cancer  
Lawrence Wagman, MD, FACS, FPCS, Liaison, Surgical Oncology

**Absent:**

Thomas A. Gallo, MS, MDA, Chair, Governmental Affairs Committee  
Emily Z. Touloukian, DO, Chair, Clinical Affairs Committee

**Guest:**

Vernetta Walker, CEO, Vernetta Walker, and Associates (DEI)

- Staff:** Christian G. Downs, MHA, JD, Executive Director  
Mike Andrews, Senior Director Corporate Relations  
Leigh Boehmer, PharmD, BCOP, Chief Medical Officer  
Matt Devino, MPH, Director, Cancer Care Delivery & Health Policy  
Steve Ketchum, CPA, Controller  
Amanda Kramar, Vice President, Operations, CMI  
Monique Marino, Senior Director, Editorial Content & Strategy  
Lisa Monaco, Director, Marketing and Communications  
Karen Tacka, Senior Program Officer  
Aisha Williams, Manager, Member Volunteer Engagement
- Absent:** Lori Gardner, Senior Director, Membership and Public Relations
- Call to Order:** David Penberthy, MD, MBA, President called the meeting to order at 3:10 PM.
- Consent Agenda:** The minutes from the March 3, 2022, Board of Trustee meeting as well as committee reports – Awards, Bylaws, Clinical Affairs, Communications, Corporate Development, Education, Governmental Affairs, Investment, Membership, Nominating, Strategic Planning, Commission on Cancer Liaison, Surgical Oncology Liaison and *Oncology Issues* Editor-In-Chief were presented for approval.
- A motion to move the Governmental Affairs, Clinical Affairs and Education Committee reports to Open Discussion was made, seconded, and approved.
- A motion to approve the Consent Agenda was made, seconded, and approved.
- President-Elect Report:** Olalekan Ajayi, PharmD, MBA, President-Elect reported that the Strategic Planning Committee will meet on Thursday, October 13, 2022. Discussion will focus on developing a plan that will guide the Strategic Planning process with the full Board of Trustees.
- Treasurer’s Report:** Nadine J. Barrett, PhD, MA, MS, Treasurer presented the Treasurer’s Report. The Audit Committee met with the auditors in September and

reviewed the FY22 financial statements and reported the audit went well and that there were no difficulties. Two separate letters to the Board of Trustees were included in the final Audit Report. The first letter is a statement from the auditors that addressed the auditors' responsibility and any concerns. There were no issues or concerns to report. The second letter addressed any recommendations from the auditors to improve processes and procedures; and there were no recommendations.

Dr. Barrett recognized the members of the Audit Committee: Amy Ellis and Una Hopkins and thanked them for their service.

A motion to approve the Audit Report was made, seconded, and accepted as submitted.

Dr. Barrett reviewed the ACCC Budget for July 1, 2022-June 30, 2023, noting that the Executive Committee gave preliminary approval during its June 2022 meeting. The Total revenue is budgeted at \$3,546,587. Expenses are budgeted at \$3,502,872. Projected revenue over expenses is \$44,715. Projected fund balance as of June 30, 2023, is \$2,592,272. Membership revenue is budgeted at \$888,962 with a projected retention of 618 Cancer Program Members (94%) and 132 Individual Members. The budget projects 25 new Cancer Program Members and 90 Individual Members this year. *Oncology Issues* revenue is projected at \$241,900. National meetings revenue is projected at \$1,693,825. Digital assets revenue is budgeted at \$140,500. Other revenue is budgeted at \$581,400 which includes IAC contribution, mailing lists, and investment income.

A motion to approve the budget was made, seconded, and accepted as submitted.

**Secretary's Report:**

Una Hopkins, RN, FNP-BC, DNP, Secretary presented the Calendar of Events for 2022. ACCC Winter Executive Committee and Board Meetings are scheduled for Friday, January 27, 2023. The Strategic Planning Session is scheduled for Saturday, January 28, 2023, in Scottsdale, Arizona. The 49<sup>th</sup> Annual Meeting and Cancer Center Business Summit and Board Meetings are scheduled for March 8 – 10, 2023 at the Capital Hilton in Washington, DC.



**Executive Director's  
Report:**

Christian G. Downs, MHA, JD, Executive Director acknowledged and thanked the members of the Board of Trustees. This year, the Institute for the Future of Oncology is held the day before the 2022 NOC on October 12 in West Palm Beach, Florida. The Institute focuses on the 2022- 2023 ACCC President's Theme, *Leveraging Technology to Transform Cancer Care Delivery and the Patient Experience*. ACCC members, thought leaders, and subject matter experts will convene to discuss what cancer program technology of the future might look like for 4 key stakeholder groups: patients, clinicians, cancer program leaders (i.e., administrators, VPs, COOs, etc.), and industry. The last session of the day brings everything together with a presentation on "A Community Oncology and Technology Partnership to Use AI- and ML- (Machine Learning) to Improve Care to Underserved Patient Populations."

Leigh Boehmer, PharmD, BCOP, Chief Medical Officer provided educational programming and Clinical Affairs Committee updates. ACCC and ASCO (American Society of Clinical Oncology) released the Equity, Diversity, and Inclusion Research Site Self-Assessment, JustASK!™ Implicit Bias Training Program, and the JustASK!™\_Training Facilitation Guide. Accompanying manuscripts for both pilot projects were also submitted for consideration to the journal *JCO® Oncology Practice*. Dr. Boehmer and select volunteer members continue to communicate with White House officials regarding opportunities for ACCC participation in future reignited Cancer Moonshot collaborations.

Matt Devino, MPH, Director, Cancer Care Delivery & Health Policy reported that Congress has limited activity due to the mid-term elections and anticipates increased activity in November and December. ACCC formally launched its Legislative Action Center on August 24, including advocacy actions. Within the first two weeks of its announcement, ACCC members sent more than 100 support letters to their congressional representatives on the ACCC priorities. The Governmental Affairs Oncology Workforce subcommittee's work continues to focus on workforce resiliency challenges; the data will be shared in a session at the National Oncology Conference and a member-facing infographic is being produced. The Cancer Care

Delivery subcommittee reconvened on September 20, 2022, to identify new priorities to focus on, potentially including health equity, diversity in clinical trials, and the implementation of electronic patient reported outcomes. The Reimbursement and Economics subcommittee discussed the impacts of COVID-19 and inflationary pressures on oncology practices' finances and the potential to field a survey to membership to quantify increases in practice expenses (labor, supplies, overhead, etc.) over the past several years. Through the Alternative Payment Models Coalition, ACCC has shared resources and facilitated discussion among members considering participation in the Enhancing Oncology Model (EOM) and has provided feedback to the CMS Innovation Center (CMMI).

Mr. Downs presented a slide presentation to review the relationship of MJH Life Sciences and CMI; and an overview of an Association Management Company (AMC) shared management service model. CMI is an accredited healthcare specific AMC with an emphasis on development and advocacy with twenty-two (22) clients with a 98% client renewal rate. ACCC has a contract with CMI for professional association management services. In August 2022, CMI became a division of MJH Life Sciences.

**Old Business:**

Christian G. Downs, MHA, JD, provided a comparison of the 2019 and 2022 National Oncology Conferences. In 2019 the total number of registrants were 592 and in 2022 the number of registrants is 259. The 2019 net income was \$386,772 and the 2022 net income is \$326,316. Although the number of registrants is lower than 2019 the impact on the net income is not significant. Amanda Kramar, Vice President, Operations, CMI, provided an update of 534 registrants as of October 13, 2022.

**New Business:**

Amanda Kramar, introduced DEI consultant Vernetta Walker, CEO of Vernetta Walker and Associates and shared that her attendance during the Board meeting will assist in preparation for the Strategic Planning meeting scheduled for January 2023 in Scottsdale, Arizona. The Strategic Planning Committee will meet on October 13, 2023, and Ryan Soisson, Founder and Principal, Soisson & Associates, will be the facilitator for the Strategic Planning session scheduled for January 2023.

**Open Discussion:**

Dr. Penberthy acknowledged the passing of Lois Utterback, CPA, retired Chief Financial Officer of CMI, and expressed gratitude for her service. He asked for suggestions for a meaningful way to honor her legacy. Mr. Downs offered the possibility of an award.

Mr. Downs began an open discussion asking members to share challenges in their own programs.

Doug Flora, MD, LSSBB, Chair, Corporate Development asked if there is an opportunity for ACCC to partner with the Commission on Cancer (CoC) regarding membership, accreditation, and education.

Jennie Crews, MD, MMM, FACP, FACCC, Chair, Nominating Committee reported continued workforce shortage challenges and the need for increased technology innovation, and telehealth visits as an example.

Jorge Garcia, PharmD, MS, MHA, MBA, FACHE reported the need to increase focus on infusion capabilities in the community setting.

Sibel Blau, MD, Editor-in-Chief, Oncology Issues and Amy R. Ellis reported an increased focus on the Enhancing Oncology Model (EOM) and ways to implement the new changes with technology.

David Spigel, MD reported that a research component is not included in the EOM models, which may pose a challenge when implementing the new changes.

Renea Duffin, MPA, Chair, Membership Committee, Matt Manning, MD, FASTRO, Chair, Education Committee and Wendi L. Waugh, RT (R) (T), CMD, CTR, reported that workforce shortage challenges continue, and that staff leaving the profession creates an experience and knowledge gap. All agreed that the increased cost of employing new nursing staff is a great challenge.

Lailea Noel, PhD, MSW reported there is excitement for the increased opportunities to return to the field and to meet patients in their community and dispel misinformation regarding mobile testing within the community.

**Adjournment:** David Penberthy, MD, MBA, President adjourned the meeting at 5:05 PM

## Board Report:

### *Treasurer's Report*

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Nadine Barrett MD, MBA Chair  
Steve Ketchum, CPA, Controller

January 13, 2023

#### Variance Report

**Membership Renewals:** As of the end of December, 552 Cancer Program Members (or 83.9%) had renewed their membership and 124 Individual Members (or 56.4%) had renewed. The budget for the year has 618 Cancer Program Members renewing and 132 Individual Members.

**New Members:** In December, there were 2 new Cancer Program Members, for a total of 16 and 6 new Individual Members, for a total of 69. The budget includes 25 new Cancer Program Members in FY23. Additionally, the budget includes 2 new Cancer Program Members that entered in FY22 who's membership commences in FY23. The budget for FY23 includes 90 individual members.

**Investment Income/Loss:** The Morgan Stanley Investment account had interest and unrealized loss in December that totaled about \$12,811.

**IAC Contribution:** This revenue line represents 5% of the total revenue recognized for the projects sponsored by the IAC. The delay in fiscal year IAC dues payments created a negative variance of \$47,039 for the year.

**National Oncology Conf. (NOC) Revenue:** Revenue for the NOC (exhibit fees, attendee registrations, and sponsorships), as of December, was under budget by \$224,725. Additional revenue of \$107,000, from IAC companies' sponsorship and exhibit fees, will be recorded once their dues have been paid.

**National Oncology Conf. (NOC) Expenses:** Additional expenses for the NOC were also recorded in December, including \$3,505 fee for Postage and \$1,799 for Printing. Year to date expenses are still under budget by \$13,732. A detailed review of expenses is in process and any needed adjustments will be recorded in the next couple of months.

**General Office Expenses:** General Office expenses were below budget by \$5,899 in the month of December, due to insurance refund from CBIZ.

### Industry Supported Project Activities

1. Oncology Reimbursement Meetings
2. The Institute for the Future of Oncology
3. State Society Services
4. Provider Education
5. Alternative Payment Model Collaborative
6. Oncology Pharmacy Education Network (OPEN)
7. Legislative and other support for work related to coverage issues as well as general support of the project and Council including presentations to current and potential member companies.

Association of Community Cancer Centers  
Statement of Financial Position  
December 31, 2022

ASSETS

CURRENT ASSETS	
CASH BANK OF AMERICA	\$10,859,360.81
CASH MORGAN STANLEY ACCOUNT	1,083,723.09
CASH MORGAN STANLEY CDS	787,160.65
CASH MORGAN STANLEY BOND FUND	725,726.61
ACCOUNTS RECEIVABLE	2,871,064.15
AIR-UNBILLED	35,373.17
AIR -ADVANCED BILLING	(2,711,544.32)
AIR-OTHER	2,241.84
PREPAID EXPENSES	89,084.33
TOTAL CURRENT ASSETS	<u>13,742,190.33</u>
PROPERTY AND EQUIPMENT-AT COST	
WEBSITE REDESIGN	100,275.00
ACCUM. DEPREC.-WEBSITE REDESIGN	(98,592.37)
TOTAL PROPERTY & EQUIPMENT	<u>1,682.63</u>
TOTAL ASSETS	<u><u>13,743,872.96</u></u>

LIABILITIES AND FUND BALANCE

CURRENT LIABILITIES	
ACCOUNTS PAYABLE	940,630.91
PREPAID DUES	1,260.00
DEFERRED INCOME	9,996,839.03
TOTAL CURRENT LIABILITIES	<u>10,938,729.94</u>
LONG-TERM LIABILITIES	
PREPAID DUES	3,780.00
TOTAL LONG-TERM LIABILITIES	<u>3,780.00</u>
FUND BALANCE	
BEGINNING BALANCE	2,444,281.31
YEAR TO DATE NET INCOME (LOSS)	357,081.71
ENDING FUND BALANCE	<u>2,801,363.02</u>
TOTAL LIABILITIES AND FUND BALANCE	<u><u>13,743,872.96</u></u>

Association of Community Cancer Centers  
Statement of Activities and Changes in Net Assets  
For the Six Months Ending  
December 31, 2022

	Actual December	Budget December	Variance	Actual YTD	Budget YTD	Variance	Annual Budget
<b>REVENUE:</b>							
Membership:							
Renewals	\$30,628.00	\$52,000.00	(\$21,372.00)	\$706,668.00	\$739,500.00	(\$32,832.00)	\$783,974.00
<b>New</b>	3,768.00	4,020.00	(252.00)	34,480.00	42,430.00	(7,950.00)	46,100.00
Chapters	0.00	0.00	0.00	58,888.00	58,888.00	0.00	58,888.00
Oncology Issues	0.00	0.00	0.00	12,500.00	12,500.00	0.00	241,900.00
Annual National Meeting:							
Exhibit Fees	0.00	0.00	0.00	0.00	0.00	0.00	375,000.00
Registration	0.00	0.00	0.00	0.00	0.00	0.00	95,250.00
Sponsorship	0.00	0.00	0.00	0.00	0.00	0.00	363,100.00
<b>Total Annual National Meeting</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>833,350.00</b>
National Oncology Conference:							
Exhibit Fees	10,000.00	0.00	10,000.00	281,850.00	440,000.00	(158,150.00)	440,000.00
Registration	2,550.00	0.00	2,550.00	92,400.00	159,375.00	(66,975.00)	159,375.00
Sponsorship	5,450.00	0.00	5,450.00	261,500.00	261,100.00	400.00	261,100.00
<b>Total National Oncology Confe</b>	<b>18,000.00</b>	<b>0.00</b>	<b>18,000.00</b>	<b>635,750.00</b>	<b>860,475.00</b>	<b>(224,725.00)</b>	<b>860,475.00</b>
Investment Income (Loss)	(12,810.65)	2,064.07	(14,874.72)	9,128.34	12,413.61	(3,285.27)	25,000.00
Digital Assets/Website	4,400.00	5,291.67	(891.67)	87,650.00	73,500.02	14,149.98	140,500.00
Miscellaneous*	0.00	0.00	0.00	1,680.00	3,200.00	(1,520.00)	6,400.00
IAC Contribution (1)	62,258.37	50,227.59	12,030.78	305,357.56	352,396.95	(47,039.39)	550,000.00
<b>TOTAL REVENUE</b>	<b>106,243.72</b>	<b>113,603.33</b>	<b>(7,359.61)</b>	<b>1,852,101.90</b>	<b>2,155,303.58</b>	<b>(303,201.68)</b>	<b>3,546,587.00</b>
<b>EXPENSES:</b>							
Membership	18,648.72	18,559.50	89.22	65,775.88	80,600.25	(14,824.37)	217,294.88
Oncology Issues	2,550.00	3,400.00	(850.00)	16,764.03	22,900.00	(6,135.97)	127,460.00
Annual National Meeting	0.00	0.00	0.00	180.30	0.00	180.30	439,546.60
National Oncology Conference	6,153.92	0.00	6,153.92	493,392.85	507,125.30	(13,732.45)	507,125.30
Board Meeting	0.00	0.00	0.00	6,425.57	0.00	6,425.57	147,856.25
Other Travel	0.00	0.00	0.00	0.00	1,000.00	(1,000.00)	4,200.00
General Office	(3,094.13)	2,805.00	(5,899.13)	49,025.30	57,160.00	(8,134.70)	71,825.00
Management Svcs. (CMI)	155,979.50	155,979.50	0.00	935,877.00	935,877.00	0.00	1,871,754.00
Committees/SIGS	0.00	0.00	0.00	0.00	0.00	0.00	2,450.00
ASCO/ACCC Collaboration	0.00	0.00	0.00	9,500.00	0.00	9,500.00	0.00
Digital Assets/Website	2,244.94	4,880.00	(2,635.06)	14,447.87	32,760.00	(18,312.13)	53,360.00
Exhibits	672.50	0.00	672.50	10,821.43	16,150.00	(5,328.57)	47,220.00
Amortization Website Redesign	1,682.71	1,682.71	0.00	10,096.26	10,097.26	(1.00)	11,779.97
<b>TOTAL EXPENSES</b>	<b>184,838.16</b>	<b>187,306.71</b>	<b>(2,468.55)</b>	<b>1,612,306.49</b>	<b>1,663,669.81</b>	<b>(51,363.32)</b>	<b>3,501,872.00</b>
Revenue in Excess of (less than) Expenses	(78,594.44)	(73,703.38)	(4,891.06)	239,795.41	491,633.77	(251,838.36)	44,715.00
<b>Mailing List*</b>							
<b>(1) Represents IAC Revenue Contribution</b>							
IAC ACTUAL REVENUE	1,245,167.43	1,004,551.81	240,615.62	6,107,151.19	7,047,938.90	(940,787.71)	11,000,000.00
IAC ACTUAL EXPENSES	990,513.05	951,041.94	39,471.11	5,684,507.33	6,695,741.53	(1,011,234.20)	10,450,000.00
<b>IAC MARGIN</b>	<b>254,654.38</b>	<b>53,509.87</b>	<b>201,144.51</b>	<b>422,643.86</b>	<b>352,197.37</b>	<b>70,446.49</b>	<b>550,000.00</b>



ASSOCIATION OF COMMUNITY CANCER CENTERS  
 SELECTED ACCC PROJECTS-EFFECT ON NET INCOME  
 Year-to-date through December 31, 2022

ONCOLOGY ISSUES:	ACTUAL\$	BUDGETED\$	NET INCOME VARIANCE
REVENUE	\$12,500	\$12,500	\$0
EXPENSE	16,764	22,900	(6,136)
	<hr/>	<hr/>	
	(\$4,264)	(\$10,400)	<u><u>\$6,136</u></u>

PHARMA. REIMB. (IAC)	ACTUAL\$	BUDGETED\$	NET INCOME VARIANCE
REVENUE	\$6,107,151	\$7,047,939	(\$940,788)
EXPENSE	5,684,507	6,695,742	(1,011,234)
	<hr/>	<hr/>	
	\$422,644	\$352,197	<u><u>\$70,446</u></u>

NATIONAL ONCOLOGY CONFERENCE	ACTUAL\$	BUDGETED\$	NET INCOME VARIANCE
REVENUE	\$635,750	\$860,475	(\$224,725)
EXPENSE	493,393	507,125	(13,732)
	<hr/>	<hr/>	
	\$142,357	\$353,350	<u><u>(\$210,993)</u></u>

ASSOCIATION OF COMMUNITY CANCER CENTERS  
CASH FLOW STATEMENT  
December, 2022

	Month of December	Year To Date
	-----	-----
<b>CASH RECEIVED</b>		
<hr style="border-top: 1px dashed black;"/>		
Membership renewals:		
Cancer Programs	\$ 31,781.14	
Individuals	162.00	
Chapters		
Total Renewals	<u>\$ 31,943.14</u>	\$ 334,143.34
New Memberships		
Cancer Programs	\$ 2,520.00	
Individuals	1,248.00	
Chapters		
Total New Memberships	<u>\$ 3,768.00</u>	\$ 18,953.10
National Oncology Conference Income	\$ 24,000.00	\$ 372,138.00
Annual National Meeting Income	27,450.00	151,100.00
Interest/Dividend Income	3,444.59	(4,229.78)
Miscellaneous Income	5,335.00	21,899.00
IAC	1,846,176.20	5,392,297.73
Web Site	6,400.00	59,000.00
Management AZ	2,673.99	51,388.91
Management CO	546.61	51,726.61
Management HI	4,474.44	56,742.49
Management IA	536.84	88,138.45
Management IN	1,870.05	48,117.27
Management KS	6,150.29	39,490.81
Management LA	851.76	36,489.44
Management MN	4,701.33	72,441.32
Management MO	1,718.72	43,904.12
Management MT	535.32	30,327.21
Management NC	1,837.47	56,598.06
Management NM	539.11	28,476.82
Management NV	1,947.60	53,726.47
Management NY	2,556.41	40,719.59
Management SC	1,351.74	69,008.05
Management TN	676.32	47,700.83
Management TX	1,722.48	54,809.59
Management VA	537.39	61,847.48
Management WV	722.71	30,079.61
Management WI	44,729.45	75,522.55
Management WY	1,343.25	17,891.58
ASCO/ACCC Collaboration	0.00	
<b>TOTAL CASH RECEIVED</b>	<u><u>\$ 2,030,540.21</u></u>	<u><u>\$ 7,400,448.65</u></u>

ASSOCIATION OF COMMUNITY CANCER CENTERS  
CASH FLOW STATEMENT  
December, 2022

	Month of December	Year To Date
	-----	-----
<b>EXPENDITURES</b>		
<hr/>		
General Office/Audit	\$ 814.71	\$ 52,110.56
National Oncology Conference Expense	3,769.99	273,686.92
Annual National Meeting Expense	0.00	14,000.12
Board Meeting Expense	4,207.85	12,966.47
Membership	0.00	39,130.08
Exhibit	29,474.16	41,746.03
CP Renewal Refunds	0.00	
Web Site	34.00	7,219.98
Oncology Issues	2,550.00	14,971.77
CMI Base Contract	155,979.50	935,877.00
IAC	952,559.45	5,752,287.84
ASCO/ACCC Collaboration	0.00	212,022.76
OSSN General		(0.00)
Management Svc for AZ	823.29	51,163.34
Management Svc for <b>HI</b>	<b>4,423.44</b>	56,753.85
Management Svc for <b>IN</b>	1,397.39	46,474.39
Management Svc for IA	500.79	84,452.81
Management Svc for KS	500.79	39,422.37
Management Svc for LA	1,816.75	36,931.58
Management Svc for MN	500.79	61,702.72
Management Svc for MO	962.99	43,822.07
Management Svc for MT	500.79	30,267.21
Management Svc for NV	500.79	41,089.15
Management Svc for NC	1,770.70	57,662.85
Management Svc for NY	2,332.69	40,489.45
Management Svc for NM	500.79	28,401.51
Management Svc for CO	500.79	48,884.26
Management Svc for SC	1,298.68	63,995.54
Management Svc for TN	500.79	43,301.83
Management Svc for TX	1,579.19	48,886.55
Management Svc for VA	605.79	60,729.06
Management Svc for WV	560.77	58,504.53
Management Svc for WI	605.79	75,214.95
Management Svc for WY	500.79	17,837.12
Management Svc for AR	1,139.76	5,636.30
Investment Committee	0.00	
TOTAL EXPENDITURES	<u>\$ 1,173,214.08</u>	<u>\$ 8,397,642.92</u>
NET RECEIVED/(DISBURSED)	<u>\$ 857,326.13</u>	<u>\$ (997,194.27)</u>

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Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post	Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
<b>Company: ACCC</b>											
Acct/ Sub:	1010		000000000								
024653	VC	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022934	VO	AC230	9/30/2022	0.00	-10,000.00
024653	VC	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022935	VO	AC231	9/30/2022	0.00	-15,000.00
024653	VC	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022956	VO	AC232	10/26/2022	0.00	-4,234.08
<b>Check Total</b>											<b>-29,234.08</b>
024654		024671	Missing								
024672	CK	12/6/2022	BARKET Nikki Lynn Barkett	06-23	06-23	023028	VO	Honorarium	12/1/2022	0.00	1,000.00
024673	CK	12/6/2022	BHATIP Prateek Bhatia	06-23	06-23	023009	VO	Honorarium	11/21/2022	0.00	1,250.00
024674	CK	12/6/2022	BUESCH Nikolas Robert Buescher, MHS	06-23	06-23	023003	VO	Expenses	11/17/2022	0.00	75.00
024675	CK	12/6/2022	CCIPG CCI Printing & Graphic Solution	06-23	06-23	023004	VO	29602	10/21/2022	0.00	350.00
024676	CK	12/6/2022	COMONC Community Oncology Alliance	06-23	06-23	023010	VO	Honorarium	11/23/2022	0.00	250.00
024677	CK	12/6/2022	ENSTAD Crystal Enstad, RN,BSN,OCN	06-23	06-23	023005	VO	Honorarium	11/29/2022	0.00	1,500.00
024678	CK	12/6/2022	EVERES Sarah Everette	06-23	06-23	023022	VO	Honorarium	11/18/2022	0.00	1,750.00
024679	CK	12/6/2022	FEDEX FedEx	06-23	06-23	023008	VO	7-954-05196	11/22/2022	0.00	83.31
024679	CK	12/6/2022	FEDEX FedEx	06-23	06-23	023033	VO	7-961-78207	11/29/2022	0.00	115.86
<b>Check Total</b>											<b>199.17</b>
024680	CK	12/6/2022	GOETZ The Goetz Printing Company	06-23	06-23	023000	VO	29466	10/30/2022	0.00	10,569.25
024681	CK	12/6/2022	GRANTS Shakira Jeanene Grant	06-23	06-23	023024	VO	Honorarium	11/29/2022	0.00	1,000.00

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Check Nbr	Check Type	Check Date	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
024682	CK	12/6/2022	GRAPHE GRAPHEK, Inc	06-23 06-23	023015	VO	1358	11/30/2022	0.00	1,572.50
024683	CK	12/6/2022	<b>HANNA</b> Kirolos Hanna	06-23 06-23	023026	VO	Honorarium	12/1/2022	0.00	1,000.00
024684	CK	12/6/2022	HIGHLO Higher Logic LLC	06-23 06-23	022999	VO	INV046133	11/7/2022	0.00	18,900.00
024685	CK	12/6/2022	HOBBS Stephanie Hobbs	06-23 06-23	022998	VO	Honorarium	11/21/2022	0.00	250.00
024686	CK	12/6/2022	HUYNH Julie Huynh-Lu	06-23 06-23	023021	VO	Honorarium	11/18/2022	0.00	1,750.00
024687	CK	12/6/2022	KUYKEN Andrew Kuykendall, LLC	06-23 06-23	023023	VO	Honorarium	11/18/2022	0.00	1,750.00
024688	CK	12/6/2022	MACED Drew Mace	06-23 06-23	023001	VO	Honorarium	11/28/2022	0.00	250.00
024689	CK	12/6/2022	MOHS Jocelyn Elsie Mohs	06-23 06-23	023012	VO	Honorarium	11/23/2022	0.00	2,000.00
024690	CK	12/6/2022	RESULT Results Direct	06-23 06-23	023016	VO	35220.34094	12/1/2022	0.00	1,750.00
024691	CK	12/6/2022	RHIZOM Rhizome, LLC	06-23 06-23	023017	VO	177	10/24/2022	0.00	1,249.27
024692	CK	12/6/2022	SAMARA Wafa Samara	06-23 06-23	023019	VO	Expenses	12/1/2022	0.00	153.21
024693	CK	12/6/2022	SHARMA Rajeev Sharma	06-23 06-23	023011	VO	Honorarium	11/23/2022	0.00	1,000.00
024694	CK	12/6/2022	SIREK Marie Sirek	06-23 06-23	023027	VO	Honorarium	12/1/2022	0.00	1,000.00

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				To Post	Closed						
024695	CK	12/6/2022	SMALL Small Spark Consulting, LLC	06-23	06-23	023018	VO	116	12/1/2022	0.00	937.50
024696	CK	12/6/2022	SUBBIA Ishwaria Mohan Subbiah, MD	06-23	06-23	023025	VO	Honorarium	11/29/2022	0.00	1,000.00
024697	CK	12/6/2022	SYSWON System Won, Inc	06-23	06-23	023032	VO	8156	11/30/2022	0.00	34.00
024698	CK	12/6/2022	VANZOE VanZoeren Design, LLC	06-23	06-23	023029	VO	MRD Design	11/26/2022	0.00	1,200.00
024698	CK	12/6/2022	VANZOE VanZoeren Design, LLC	06-23	06-23	023030	VO	NonMela.Design	11/26/2022	0.00	1,500.00
024698	CK	12/6/2022	VANZOE VanZoeren Design, LLC	06-23	06-23	023031	VO	Bladder Design	11/26/2022	0.00	2,000.00
<b>Check Total</b>											<b>4,700.00</b>
024699	CK	12/6/2022	WALLLA Laurie Jo Wallace	06-23	06-23	023002	VO	Expenses	11/17/2022	0.00	327.00
024700	CK	12/6/2022	WEIGHT Ryan Michael Weight, DO	06-23	06-23	023013	VO	Honorarium	11/23/2022	0.00	250.00
024701	CK	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022934	VO	AC230	9/30/2022	0.00	10,000.00
024701	CK	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022935	VO	AC231	9/30/2022	0.00	15,000.00
024701	CK	12/6/2022	XAPHES Xaphesis Consulting, LLC	06-23	06-23	022956	VO	AC232	10/26/2022	0.00	4,234.08
<b>Check Total</b>											<b>29,234.08</b>
024702	CK	12/6/2022	XYZSER XYZ Services/Infinity Analytics	06-23	06-23	023014	VO	F0023	11/29/2022	0.00	1,000.00
024703	CK	12/6/2022	SHAYAN Sepideh Shayani	06-23	06-23	023020	VO	Expenses	12/1/2022	0.00	161.94
024704		024705	Missing								
024706	CK	12/14/2022	CMI (c) Management, Inc	06-23	06-23	023034	VO	22-11-001	11/30/2022	0.00	44,699.09
024706	CK	12/14/2022	CMI (c) Management, Inc	06-23	06-23	023035	VO	22-11-002	11/30/2022	0.00	763,530.50
<b>Check Total</b>											<b>808,229.59</b>

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				To Post	Closed						
024707	CK	12/14/2022	CMI (c) Management, Inc	06-23	06-23	023036	VO	22-11-003	12/1/2022	0.00	155,979.50
024708	CK	12/19/2022	AXIS Axis Medical Education, Inc	06-23	06-23	023040	VO	6541	11/18/2022	0.00	7,000.00
024709	CK	12/19/2022	BETTEG Chetan Bettegowda	06-23	06-23	023049	VO	Honorarium	12/7/2022	0.00	2,000.00
024710	CK	12/19/2022	CCIPG CCI Printing & Graphic Solution	06-23	06-23	023046	VO	29161	6/20/2022	0.00	312.63
024710	CK	12/19/2022	CCIPG CCI Printing & Graphic Solution	06-23	06-23	023048	VO	29464	9/12/2022	0.00	210.00
<b>Check Total</b>											<b>522.63</b>
024711	CK	12/19/2022	CFAMOR CF Amorosi & Associates, LLC	06-23	06-23	023060	VO	#1	12/19/2022	0.00	3,500.00
024712	CK	12/19/2022	EDGERE Edge Research, Inc	06-23	06-23	023053	VO	221116a	11/16/2022	0.00	18,175.00
024713	CK	12/19/2022	FEDEX FedEx	06-23	06-23	023039	VO	7-968-20424	12/6/2022	0.00	32.83
024714	CK	12/19/2022	FLORID Florida Hospital Waterman, Inc.	06-23	06-23	023055	VO	Site Stipend	12/14/2022	0.00	2,000.00
024715	CK	12/19/2022	INVOVH Inova Health System Foundatio	06-23	06-23	023044	VO	Honorarium	12/8/2022	0.00	2,500.00
024716	CK	12/19/2022	JUNEJA Sanjay Juneja	06-23	06-23	023062	VO	Honorarium	12/16/2022	0.00	2,500.00
024717	CK	12/19/2022	LUNGEV LUNGeVity Foundation	06-23	06-23	023047	VO	2893	12/6/2022	0.00	15,500.00
024718	CK	12/19/2022	REVETB Revenue Cycle Coding Strategi	06-23	06-23	023054	VO	2022-3199	11/30/2022	0.00	1,050.00
024719	CK	12/19/2022	RIESTE Riester Influence, LLC	06-23	06-23	023041	VO	84170-0	10/31/2022	0.00	40,950.50

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024719	CK	12/19/2022	RIESTE Riester Influence, LLC	06-23 06-23	023051	VO	84177-0	12/2/2022	0.00	4,840.96
024719	CK	12/19/2022	RIESTE Riester Influence, LLC	06-23 06-23	023058	VO	84178-0	12/2/2022	0.00	3,000.00
<b>Check Total</b>										<b>48,791.46</b>
024720	CK	12/19/2022	SCOTTFF Francinna Scott-Jones	06-23 06-23	023043	VO	Expenses	12/9/2022	0.00	158.59
024721	CK	12/19/2022	SPECTH Spectrum Health Hospitals	06-23 06-23	023056	VO	Site Stipend	12/14/2022	0.00	2,000.00
024722	CK	12/19/2022	THEBOA The Board of Regents of the Ur	06-23 06-23	023045	VO	Honorarium	12/8/2022	0.00	2,500.00
024723	CK	12/19/2022	VANZOE VanZoeren Design, LLC	06-23 06-23	023050	VO	Bispec. Design	11/26/2022	0.00	500.00
024724	CK	12/19/2022	VISTA Vista Cova	06-23 06-23	023042	VO	1578	12/7/2022	0.00	5,000.00
024725	CK	12/19/2022	WAUGW Wendi Waugh	06-23 06-23	023059	VO	Honorarium	11/3/2022	0.00	500.00
024726	CK	12/19/2022	WCGIRB WCG IRB, Inc	06-23 06-23	023052	VO	W-681976	11/17/2022	0.00	1,210.00
024727	CK	12/19/2022	WHITPH White Plains Hospital	06-23 06-23	023057	VO	Site Stipend	12/14/2022	0.00	2,000.00
024728	CK	12/19/2022	XAPHES Xaphesis Consulting, LLC	06-23 06-23	023061	VO	AC233	12/7/2022	0.00	15,000.00
024729	CK	12/20/2022	CCIPG CCI Printing & Graphic Solution	06-23 06-23	023075	VO	29296	7/26/2022	0.00	3,104.76
024730	CK	12/20/2022	CSIK Valerie P Csik	06-23 06-23	023074	VO	Honorarium	12/14/2022	0.00	250.00
024731	CK	12/20/2022	ELLISA Amy Radelle Ellis	06-23 06-23	023073	VO	Honorarium	12/14/2022	0.00	250.00



Date: Monday, January 9, 2023  
 Time: 05:01PM  
 User: DLUMPKINS

## Assoc of Community Cancer Ctrs

Page: 6 of 7  
 Report: 03630.rpt  
 Company: ACCC

### Check Register - Standard Period: 06-23 As of: 12/31/2022

Check Nbr	Check Type	Check Date	Vendor ID		Period		Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid
			Vendor Name		To Post	Closed						
024732	CK	12/20/2022	HARVIN Andre Harvin		06-23	06-23	023064	VO	Expenses	12/16/2022	0.00	362.00
024733	CK	12/20/2022	HUNNIC Jeff Hunnicutt		06-23	06-23	023072	VO	Honorarium	12/14/2022	0.00	250.00
024734	CK	12/20/2022	JULIEG Julie Gilbert Consulting		06-23	06-23	023063	VO	ACC0105	11/4/2022	0.00	6,900.00
024735	CK	12/20/2022	LIU Mark Liu		06-23	06-23	023071	VO	Honorarium	12/14/2022	0.00	250.00
024736	CK	12/20/2022	MOHS Jocelyn Elsie Mohs		06-23	06-23	023066	VO	Honorarium	12/19/2022	0.00	1,500.00
024737	CK	12/20/2022	ORTIZD David Ortiz		06-23	06-23	023070	VO	Honorarium	12/14/2022	0.00	250.00
024738	CK	12/20/2022	RAINAM Anne Marie Rainey		06-23	06-23	023067	VO	Honorarium	12/14/2022	0.00	250.00
024739	CK	12/20/2022	RESULT Results Direct		06-23	06-23	023068	VO	35220.34222	12/16/2022	0.00	2,000.00
024740	CK	12/20/2022	RUSSO Barry Russo		06-23	06-23	023069	VO	Honorarium	12/14/2022	0.00	250.00
024741	CK	12/20/2022	WOOD Laura S. Wood		06-23	06-23	023065	VO	Honorarium	12/19/2022	0.00	1,500.00

Date: Monday, January 9, 2023  
 Time: 05:01PM  
 User: DLUMPKINS

**Assoc of Community Cancer Ctrs**  
**Check Register - Standard**  
 Period: 06-23 As of: 12/31/2022

Page: 7 of 7  
 Report: 03630.rpt  
 Company: ACCC

Check Nbr	Check D	Check D	Vendor ID Vendor Name	Period To Post Closed	Ref Nbr	Doc Type	Invoice Number	Invoice Date	Discount Taken	Amount Paid		
Check Count:		69									<b>Acct Sub Total:</b>	<b>1,172,745.20</b>

Check Type	Count	Amount Paid
Regular	68	1,201,979.28
Hand	0	0.00
Electronic Payment	0	0.00
Void	1	-29,234.08
Stub	0	0.00
Zero	0	0.00
Mask	0	0.00
<b>Total:</b>	<b>69</b>	<b>1,172,745.20</b>

<b>Company Disc Total</b>	<b>0.00</b>	<b>Company Total</b>	<b>1,172,745.20</b>
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## Board Report:

### *Audit Committee*

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Nadine Barrett, PhD, MA, MS, Treasurer, Chair  
Stephen Ketchum, CPA, Staff Liaison

January 3, 2023

There is nothing new to report since the October 2022 meeting.

### Audit Committee

- Nadine Barrett, PhD, MA, MS, Chair
- Amy R. Ellis
- Una Hopkins, DNP, MSN, BSN, FNP-BC, RN

## Board Report:

### Awards Committee

Krista Nelson, MSW, LCSW, OSW-C, FAOSW, Chair  
Christian G. Downs, MHA, JD, Staff Liaison

December 20, 2023

A call for nominations for the Annual Achievement, Clinical Research, and David King Community Clinical Scientist Awards will be announced in March 2023. The Awards Committee will select the finalist and submit their recommendations to the Board of Trustees for approval in Summer 2023.

The honorees for each award will be recognized during the ACCC 40<sup>th</sup> National Oncology Conference (NOC).

### Awards Committee

- Krista Nelson, MSW, LCSW, OSW-C, FAOSW, Chair
- Dina Dumercy McHenry
- Una Hopkins, RN, FNP-BC, DNP
- Jeff Hunnicutt
- Jeffrey Kendall, PsyD
- Randall A. Oyer, MD, FACCC
- Thomas Whittaker, MD, FACCC

## Board Report:

### *Bylaws Committee*

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Una Hopkins, RN, FNP-BC, DNP, Chair  
Christian G. Downs, MHA, JD, Staff Liaison

December 20, 2022

The Bylaws, Policy and Procedures are currently under review. The committee will convene to review and make recommendations by the Spring Board of Trustees meeting.

#### Bylaws Committee

- Una Hopkins, RN, FNP-BC, DNP, Chair
- Olalekan Ajayi, PharmD, MBA
- Rebecca Troyer
- Thomas Whittaker, MD, FACCC

## Board Report:

### Clinical Affairs Committee

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Emily Touloukian, DO, Chair

December 20, 2022

Leigh Boehmer, PharmD, BCOP, Staff Liaison

The Committee has had one meeting since the last report in September. The fourth quarter 2022 meeting was held via video conference on November 1. The following updates were discussed during that meeting:

#### 1. Ongoing Business Items:

- a) Oncology Advanced Practitioners (AP) Antineoplastic Prescribing Privileging initiative: Primary investigator, Archana Ajmera, MSN, ANP-BC, AOCNP, informed committee members that the national survey was launched on 10/20/22 and there were 59 complete responders as of 11/01. A first reminder email will go to all partial responders and anyone who hasn't yet clicked on the survey link on 11/03. The survey will remain open until no later than 12/01.

A research process abstract was submitted to the JADPRO Live October '22 conference and accepted as a poster. Committee members in attendance at the event shared positive feedback from attendees about the survey project poster presentation.

- b) ACCC Community Oncology Research Institute (ACORI): Since the release of the ASCO-ACCC Collaboration resources in late-July 2022, 20 programs have started the site self-assessment and 4 have completed the survey. In the same period, 76 individuals have completed the Just ASK! bias training program and 147 have registered. JCO OP has accepted the implicit bias training program manuscript for publication. The site self-assessment manuscript has been revised based on journal feedback and is still pending review.

Committee members were also provided an update on the "[Expanding Access to Clinical Trials](#)" project funded by Genentech. Fifty-eight programs responded and challenges both for programs currently conducting and those not conducting research were reviewed with committee members.

- c) Malnutrition Screening in Outpatient Cancer Centers: A systematic review of malnutrition screening in the outpatient oncology setting is ongoing. Kelay

## Board Report: Clinical Affairs Committee

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Trentham, MS, RDN, CSO, FAND, shared that the working group anticipates being able to submit a final manuscript to the *Journal of Parenteral and Enteral Nutrition* later this year or early next. Once the document is available, Kelay will seek to make it available to members of this committee.

### 2. New Business Items:

- a) Proposed Framework for AMCCBS 2023: Committee members reviewed the 2023 AMCCBS draft agenda and agreed that a session dedicated to precision medicine was appropriate and needed. Several potential topic areas were discussed for this “deep dive” session including patient identification and navigation, supportive policy and access challenges/solutions, and workforce resiliency and diversification.

Emily Touloukian, DO, Leigha Senter-Jamieson, MS, LGC, and Pamela Boimel, MD, PhD, all volunteered to work with ACCC’s Senior Director of Editorial Content & Strategy to finalize this session’s outline and potentially serve as a facilitator (only 1 needed) at this event next March.

- b) Leigh Boehmer, PharmD, BCOP, Staff Liaison, will work with members of the ACCC Development Team to circulate and vet any new ideas for initiatives, projects, or other potential work submitted by committee members.

### Clinical Affairs Committee Members

- Emily Touloukian, DO
- Pedro Barata, MD, MSc
- Pamela Boimel, MD, PhD
- Christa Braun-Inglis, MS, APRN-Rx, FNP-BC, AOCNP
- Krista Nelson, MSW, LCSW, OSW-C, BCD
- Sumanta Pal, MD, FASCO
- Leigha Senter-Jamieson, MS, LGC
- Kelay Trentham, MS, RDN, CSO, FAND
- Samantha Walker, MBA-HCM, BSN, RN, NE-BC, OCN
- Laura Zitella, MS, RN, ACNP-BC, AOCN

## Board Report:

### *Communications Committee*

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Darica Flood, MHA, MBA, Chair  
Lisa Monaco, Staff Liaison

December 20, 2023

#### **Communications & Marketing**

- ACCC website refresh is underway, incorporating new membership branding, and improving the experience for all visitors to the website. A newer, cleaner homepage was launched in October 2022 and a more simplified navigation through the Learn sections is under development.
- Upon yielding positive results from email subject line testing, the team has instituted adaptive send testing to identify better times for email sends to the membership in order to drive improved open rates. The team continues to explore metrics review and data cleansing to further improve upon email deliverability.

#### **Event Marketing**

- The team marketed two successful in-person Oncology Reimbursement Meetings (ORMs) in Richmond and Harrisburg, followed by a Virtual ORM highlighting policy updates –all of which received positive reviews.
- The team has launched marketing promotions for the 49<sup>th</sup> Annual Meeting and & Cancer Center Business Summit. Website registration has been established for the event to be held March 8-10 at the Capitol Hilton in Washington D.C. Promotions through email and in Oncology Issues have been initiated and print promotion is under development. Further email and social media communications will follow.

#### **CANCER BUZZ & CANCER BUZZ TV (Audio & Video Podcasts)**

CANCER BUZZ was busy broadcasting at the National Oncology Conference this past October in West Palm Beach, Florida. During this 3-day conference, CANCER BUZZ published 5 mini-episodes featuring guests from the cancer care community. By meeting with presenters between conference sessions, CANCER BUZZ was able to ask session-relevant questions that aligned with our audience's areas of interest, including financial advocacy news, improving staff well-being, building trust in under-represented communities, and tackling workforce shortages with data.

In addition to posting weekly episodes on a number of topics – like sexual health conversations with patients with cancer, remote patient monitoring, chronic lymphocytic leukemia, and skin cancer care in underserved populations – CANCER BUZZ has introduced several content-specific series, including:



## Board Report: Communications Committee

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- Optimizing Outcomes in Patients with Cancer by Screening and Multidisciplinary Management of Malnutrition: **3-parts, complete**
- HR+/HER2- Breast Cancer: **4-parts, complete**
- Social Media for Physicians: **3-parts, complete**
  - Featuring TikTok influencer, [@TheOncDoc](#)
- Advancing Care for Patients with Myeloproliferative Neoplasm: **4 parts, in progress**
- Comprehensive Quality Care for Patients with Small Cell Lung Cancer: **4-parts, in progress**

CANCER BUZZ is also preparing to launch the channel's 100<sup>th</sup> episode during the first week of 2023. Featuring Nadine Barrett, PhD, a medical sociologist by training, Dr. Barrett is a health disparities researcher, expert equity strategist, and a nationally recognized leader in advancing health equity. As a long-time member and current ACCC Treasurer, Dr. Barrett shares her perspectives and experiences regarding the value ACCC brings to the cancer care community.

### Digital Strategy & Website

Website structural and content updates are underway. The process started with a Card Sort exercise to help identify areas of the Learn section to reorganize for greater user navigation. A redesigned Home page, with prominent banner focus for key messages, went live in October. Multiple sections have been consolidated so that like content and like projects are easier to locate and navigate to make every resource easier to find. Content under the Cancer Types sections have been updated, Precision Medicine consolidation is underway, and Cancer Care Services section will be updated next in Q1 of 2023. From there new branding for overarching sections will be designed to clearly differentiate each section.

As noted previously the Legislative Action Center (<https://www.accc-cancer.org/home/advocate/legislative-action-center>) was updated to include new specialized software for managing legislative action items. It includes easy ways for members to contact their representatives and bring focus to impending legislation that affects ACCC members. Strong usage has been seen thus far of the Action Center. Recent promotion of the Action Center was also done at each of the Oncology Reimbursement Meetings.

## Board Report: Communications Committee

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### Top Ten Website Pageviews: August 30, 2022 – Dec 16, 2022 (177,383 unique pageviews)

1. Homepage 22,458
2. 2022 National Oncology Conference > Overview 7,432
3. Patient Assistance & Reimbursement Guide Products A-Z 5,746
4. ACCC-Calendar of Events 4,945
5. NOC Program/Agenda 4,938
6. 2022 National Oncology Conference > Registration 4,390
7. Search Results 3,480
8. State Society | Calendar Of Events 2,677
9. Hematologic Malignancies 2,401
10. ACCC | Learn 2,296

Website Total Pageviews: 231,008 (fiscal year goal across all ACCC webpages: 825,000)

- **Top Five Social Media Posts by Engagement: August 30, 2022 – Dec 16, 2022**
  - ACCC at NOC [post](#) (LinkedIn, Oct 12: 840 engagements)
  - ACCC celebrates Mark Lui as the next Editor in Chief for *Oncology Issues* [post](#) (LinkedIn, Nov 3: 246 engagements)
  - ACCC [posts](#) NOC album (Facebook, Oct 19: 97 engagements)
  - ACCC shares Scott Penberthy's [post](#) about his personal experiences with cancer (LinkedIn, Oct 18: 96 engagements)
  - ACCC [posts](#) Biomarker Testing Process Improvement Toolkit (LinkedIn, Nov 9: 93 engagements)
- **Referrals from Social Media: 2,272 (fiscal year goal: 9,200)**

### Communications Committee

- Darica Flood, MHA, MBA, Chair
- Sanjiv Agarwala, MD
- Robin Atkins, RN, OCN

## Board Report:

### Corporate Development Committee

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Douglas Flora, MD, LSSBB, Chair  
Mike Andrews, Staff Liaison

December 20, 2022

### Status of the Advisory Council

- All current Advisory Council Members have been solicited for 2023.
- ACCC had 15 meetings at the 2022 ASH meeting in New Orleans, December 9-12, 2022. The meetings focused on 2023 business plans.
- The Advisory Council pipeline includes lovance, Immunogen, PharmaEssential and Rigel
- Currently, the ACCC's Advisory Council has 48 members.

### Corporate Development Committee

- Douglas Flora, MD, LSSBB, Chair
- John Montville, MBA, FACHE, FACEMPE, COA

## Board Report:

### *Education Committee*

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Matt Manning, MD, FASTRO, Chair  
Karen Tacka, Staff Liaison

December 20, 2022

#### National Meetings

For information about additional meetings, please visit [acc-cancer.org/meetings](https://acc-cancer.org/meetings).

#### **ACCC 39<sup>th</sup> National Oncology Conference (NOC)**

Approximately 500 cancer care professionals and industry attended the ACCC 39<sup>th</sup> National Oncology Conference (NOC), Oct. 12-14, in West Palm Beach, Fla. On Oct. 12, ACCC leadership, key stakeholders, and thought influencers came together for the ACCC Institute for the Future of Oncology—an event dedicated to ACCC President Dr. David Penberthy’s 2022-2023 theme: “Leveraging Technology to Transform Cancer Care Delivery and the Patient Experience.”

The following are highlights from the NOC evaluation. When asked if “the conference met its overall stated objectives,” 61% strongly agreed and 33% agreed. One hundred percent of survey respondents strongly agreed (56%) or agreed (44%) that “the content was relevant in relation to my work” and strongly agreed (61%) or agreed (39%) that “sessions contained information I could take back and apply at my program.” When asked if “attending the program will improve/change my patient/program management approaches,” 61% strongly agreed and 33% agreed. When asked “why they chose to attend the National Oncology Conference,” the top answers were: program topics are relevant to issues I am dealing with today (94%), to connect with my colleagues (61%), and to learn about new business and economic strategies (50%).

#### **ACCC 49<sup>th</sup> Annual Meeting and Cancer Center Business Summit (AMCCBS)**

The 2023 AMCCBS will be held March 8-10 in Washington, DC., where thought leaders, engaged ACCC administrators and provider members, and key industry stakeholders will explore trends in cancer care delivery, identify emergent challenges, share real-world solutions, and develop actionable next steps. On Wednesday, March 8, participants can choose between two pre-conferences: Best of Community Cancer or a Mental Health Summit. Mark Davies, PhD, executive editor of *The CRISPR Journal* and author of several books, including, “Editing Humanity: The CRISPR Revolution and the New Era Genome Editing,” will deliver the opening keynote. As a part of the three-day curriculum, AMCCBS attendees will also have the unique opportunity to participate in a series of interactive workshops facilitated by industry and provider subject matter experts. These workshops will take a “deep dive” into the topics and trends that are impacting today’s cancer programs and practices across the country, such as new care delivery models, AI (artificial intelligence)-

## Board Report: Education Committee

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and BI (business-intelligence) technology solutions, and personalized medicine.

### Education Projects

please visit [www.accc-cancer.org/resources](http://www.accc-cancer.org/resources).

1. Newly launched education programs include:
  - a. COMBINED: Collaboration of Multidisciplines for Biomarker Testing Implementation Needed for Effective Treatment Decisions in mCRC
  - b. HEPATIC: HCC Education and Protocols to Advance Treatment Through Integrated Collaboration
  - c. Evolving Options for the Treatment of HCC with Immunotherapy and Arterially Directed Therapy (ADT)
  - d. Advancements in Treating Patients with Myelofibrosis & Strategies To Improve Care
  - e. Community Oncology Knowledge Gaps in Multiple Myeloma Treatment
  - f. Oncology Practice Transformation & Integration Center (OPTIC) -- Previously Community Oncology Integration Center: Integrating Innovative Technologies and Therapies into Community Cancer Centers
  - g. Let's Be Clear: Communicating to Improve the Cancer Patient Experience
  - h. Integration of MRD Testing: A Pathway for Patients with B-Cell Acute Lymphoblastic Leukemia
  
2. Newly released education resources:
  - a. [Resource: The Using Bispecific Antibodies in Community Practice](#)
  - b. webinar: Multi-Cancer Early Detection (MCED) 101
  - c. Resource: State Legislation Requiring Coverage of Biomarker Testing Gains Momentum
  - d. Collaborative Research Study: Optimal Management of Anemia in Adults with High-risk Myelodysplastic Syndromes
  - e. Identifying and Addressing Practice Gaps in the Treatment of Anemia in Adults with Myelodysplastic Syndromes-Phase 1 and 2
  - f. Blog: Triplet vs Quadruplet Therapy – Choosing the Right Treatment Option
  - g. Blog: Multiple Myeloma: Considering First-line Treatment Options
  - h. Workshop: Alternative Payment Model Coalition: The Economics of Value-Based Care and Strategies to Bend the Cost Curve
  - i. Article: Are We Speaking the Same Language?: Insights from a Patient and Provider Survey on CLL
  - j. Resource: OPTIC library

## Board Report: Education Committee

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3. Education Program survey work:
  - a. Currently active: Financial Advocacy Services Delphi Panel
  - b. Note: This is a series of 3 questionnaires that are limited to a selected panel of 50 financial advocacy experts in order to build consensus-based guidelines
  - c. FAN Census will deploy in January 2023
  - d. Early Stage NSCLC provider survey – Complete; 124 responses
  - e. Multi Cancer Early Detection (MCED) survey – received over 100 responses, analysis completed.
  - f. Expanding Access to Clinical Trials survey: in progress
  - g. RCC provider survey closed; analysis complete and summary report drafted
  - h. Digital Tools in Cancer Care survey launched Sep/Oct 2022
  - i. Empowering Caregivers: An Education Series for the Multidisciplinary Cancer Care Team
  - j. Eliminating Disparities in Access to Quality Cancer Care in Black Women with Triple Negative Breast Cancer – December 2022
  - k. Supplemental SCLC survey issued in December 2022; survey is closed and analysis is underway
  - l. Multiple myeloma survey will be deployed in January/February 2023
  
4. Abstracts and Manuscripts update:
  - a. Early-stage NSCLC Quality Document abstract presented at ASCO Quality
  - b. Defining key care events to integrate biomarker testing in the workup for patients with advanced non-small cell lung cancer – Presented at ASCO Quality
  - c. Increasing Racial and Ethnic Diversity in Cancer Clinical Trials: An American Society of Clinical Oncology and Association of Community Cancer Centers Joint Research Statement. *Journal of Clinical Oncology*. 2022. DOI: 10.1200/JCO.22.00754.
  - d. Reducing Preventable ED Visits in Patients with Advanced NSCLC: Collective Insights from Three Cancer Centers in States with High Cigarette Use – presented at ASCO Quality
  - e. A mixed-methods study to identify key priorities around improving team-based care coordination for patients receiving combination IV and oral systemic medical therapy presented at ASCO Quality

## Board Report: Education Committee

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### Clinical Affairs Committee Members

- Emily Touloukian, DO
- Pedro Barata, MD, MSc
- Pamela Boimel, MD, PhD
- Christa Braun-Inglis, MS, APRN-Rx, FNP-BC, AOCNP
- Krista Nelson, MSW, LCSW, OSW-C, BCD
- Sumanta Pal, MD, FASCO
- Leigha Senter-Jamieson, MS, LGC
- Kelay Trentham, MS, RDN, CSO, FAND
- Samantha Walker, MBA-HCM, BSN, RN, NE-BC, OCN
- Laura Zitella, MS, RN, ACNP-BC, AOCN

## Board Report:

### *Governmental Affairs Committee*

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Barbara Schmidtman, PhD, MAOL, CNMT  
Matt Devino, MPH, Staff Liaison

December 20, 2022

#### Advocacy Updates

- Enhancing Oncology Model
  - On September 22, ACCC and representatives from three member practices met with staff from the Centers for Medicare and Medicaid Innovation (CMMI) to discuss the upcoming Enhancing Oncology Model (EOM).
  - The ACCC member focus group provided feedback on model design, asked questions about new redesign activities, and requested changes to the available risk arrangements for participation beginning in July 2023.
- End-of-Year Legislative Priorities
  - On October 18, ACCC sent a [letter](#) to U.S. House and Senate leadership encouraging Congress to take action before the end of the year to mitigate significant Medicare payment cuts set to take effect in 2023 and to improve patient access to high quality, efficient, and equitable cancer care.
  - In addition to requesting action to avert Medicare payment cuts and the expiration of value-based payment incentives, ACCC supported legislation to extend telehealth flexibilities beyond the COVID-19 public health emergency, to improving prior authorization processes in the Medicare Advantage program, to establish Medicare coverage for multi-cancer early detection tests, and to increase diversity in clinical trials.
- Medicare Rulemaking for CY 2023
  - In November, ACCC created a member-exclusive [resource](#) highlighting the key provisions included in the CY 2023 Medicare Physician Fee Schedule (PFS) and Hospital Outpatient Prospective Payment System (OPPS) final rules.
  - ACCC hosted a virtual Oncology Reimbursement Meeting on December 13 during which our coding and billing expert, Teri Bedard, BA, RT(R)(T), CPC, provided a detailed summary of the final rules and their impact on oncology programs and practices in 2023. Over 120 ACCC members were in attendance.



## Board Report: Governmental Affairs Committee

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- Grassroots Advocacy
  - Through the Legislative Action Center, ACCC launched an [advocacy action](#) to protect oncology care providers from impending Medicare payment cuts in 2023, including the finalized 4.5% reduction to the MPFS conversion factor and 4% PAYGO sequester, both due to take effect January 1.
  - Following a dedicated email campaign, ACCC members sent more than 200 letters to their elected officials in December, reaching 114 unique members of Congress with their request to avert these payment cuts.

### Subcommittee Updates

- Reimbursement & Economics
  - Led effort to create a grassroots advocacy email campaign to educate members and allow them to take action to avert the 2023 MPFS payment cuts and PAYGO sequestration through letters to Congress.
  - In 2023, would like to organize a coalition of members across the country interested in introducing state legislation to ban white bagging using American Society of Health-System Pharmacists' model legislation.
- Oncology Workforce
  - Subcommittee Chair Barbara Schmidtman shared the results of the 2022 Mini Z Burnout Survey at the National Oncology Conference on October 14, highlighting key changes in trends from 2019 to 2022.
  - The committee further shared these survey results in an ACCCBuzz [blog post](#), which included an infographic showing the directionality of changes in responses between 2019 and 2022 for each grouping: cancer program administrators and leaders, nurses and physician assistants, physicians, social workers and financial advocates, and all other cancer care team members.
  - The subcommittee is exploring options for how to begin tackling the staff resiliency issue and providing resources to assist ACCC members in 2023.
- Cancer Care Delivery
  - Kicked off a blog series about the implementation of an electronic patient-reported outcomes (ePROs) tool based on Jeff Kendall's experience spearheading this effort at M Health Fairview.
  - The series will span pre-implementation and post-implementation to provide helpful learnings, best practices, and pitfalls to avoid for other programs and practices considering implementing ePROs.

## Board Report: Governmental Affairs Committee

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### Governmental Affairs Committee

- Barbara Schmidtman, PhD, MAOL, CNMT, Chair
- Wendalyn G. Andrews
- Catherine Brady-Copertino, BSN, MS, OCN
- Jennie R. Crews, MD, MMM, FACP, FACCC
- Steven L. D'Amato, BScPharm, FACCC
- Jorge J. Garcia, PharmD, MS, MHA, MBA, FACHE
- Andre Harvin, PharmD, MS, BCPS, DPLA
- Mark Liu, MHA
- Krista Nelson, MSW, LCSW, OSW-C, FAOSW
- Randall A. Oyer, MD, FACCC
- Laeton J. Pang, MD, MPH, FACR, FACRO
- David Penberthy, MD, MBA

## Board Report:

### *Investment Committee*

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Nadine Barrett, PhD, MA, MS, Treasurer, Chair  
Stephen Ketchum, CPA, Staff Liaison

January 13, 2023

The long-term investment account balance at Morgan Stanley was approximately \$1,083,000, as of December 31, 2022. Since the beginning of the calendar year, the account has realized a negative return of 10.66% return, with an investment loss of almost \$123,500, Total earnings from inception (October 2013) are \$210,459, representing a return of 3.21%. However, the benchmark in the ACCC Investment Policy was down 14.76%, so the fund has outperformed the benchmark by allocating to funds that were less prone to correction (e.g., value-oriented funds).

The advisor indicated that the fund has experienced above average returns over the past few years, which is attributable to large government stimulus and a looser monetary policy by the Federal Reserve Board. However, the Fed has been raising rates aggressively to tame inflation, which was the primary cause of the market correction in 2022.

Advisor is not recommending any changes at this time.

The short-term investment account balance was about \$1,513,000 as of December 31, 2022. This account contains both certificate of deposits (CDs) and a government income fund. Since the beginning of the calendar year, the account has negative returns of .44%, with losses totaling \$6,680. It is anticipated that the short-term fund will turn positive as the Fed continues to raise rates. Earnings on the short-term account since inception are \$83,000.

New committee members will be onboarded in Q1 FY23.

### Investment Committee

- Nadine Barrett, PhD, MA, MS, Chair
- Amanda Henson, MSHA, MBA, FACHE

## Board Report: Membership Committee

Renea Duffin, MPA, Membership Committee, Chair  
Lori Gardner, Staff Liaison

December 20, 2022

### FY23 MEMBERSHIP SNAPSHOT

During the first half of FY23, membership efforts have been focused on Cancer Program retention, and continued recruitment of Cancer Program and Individual Members through direct mail and email.

The status of ACCC Cancer Program recruitment and retention is as follows.

	Goal	Actual	% of Goal
Cancer Program Recruitment	25 new members	16 new members	64%
Cancer Program Retention	94%	83%	88%

### TOTAL ACCC MEMBERSHIP

	# Members December 2022	# Members December 2021	% Change (2021 to 2022)
Cancer Program Members	648	665	-2.5%
Systems	17	17	0%
BREAKDOWN OF MEMBERS RECEIVING BENEFITS			
Individual Members	290	314	-7.6%
Members affiliated with Oncology State Societies (includes individuals who are also cancer program members)	5,485	7,808* (This includes non- managed)	
Members affiliated with non-managed chapters (includes individuals who	2,631  (total managed & non- managed is 8,109, an increase of 4%)		

## Board Report: Membership Committee

are also cancer program members			
IAC Supporters	6,069	4,674	29.8%
Individuals affiliated with a Cancer Program Member (includes individuals who are also OSS or non-managed chapter members)	30,569	26,943	13.5%
TOTAL	40,567**	35,374	14.7%

\*Represents managed and non-managed state societies

\*\*Total number of unique members in all categories

### Cancer Program Recruitment

In the second quarter of FY23, an email was sent to nonmembers with a link to a variety of ACCC resources. A direct mail campaign went out in November to 333 prospects. A year-end message to encourage membership is in progress. In this time period, five new cancer programs have joined ACCC. Payments from two additional cancer programs are pending.

### Cancer Program Membership Retention

There have been seven dues renewal efforts sent to Delegate Representatives by mail or email for the current renewal cycle. Calls and follow-up emails have been ongoing to all unpaid members. All unpaid members who have not been responsive to outreach will have their membership benefits inactivated on January 5, 2023. Efforts will still be made to reach someone at the program and there are a number of cancer programs where we need to identify a Delegate Representative. Retention is now at 83%. This is comparable to where we were at the same time last year.

### Individual Membership

There are currently 290 Individual Members. Sixty-seven individuals have joined ACCC since July 1, 2022. A new brochure was created this year and a mailing and email campaign was disseminated to approximately 1,070 prospects in April and to 350 prospects in December. To date, 55% of individual members have renewed membership, which is higher than last year. The goal is 60%. The current breakdown of Individual Members is:

- Industry: 16
- Providers/employees of nonprofit organizations: 222
- Consultants 44
- Collaborator (comp) 8

## Board Report: Membership Committee

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### Chapter Membership

There are 12 non-managed state society chapters. The Washington State Oncology Society shifted to become an ACCC-managed state this year. All non-managed chapters have renewed their membership for FY2.

### Member Engagement

Since July 1, 2022, members in 444 cancer programs have engaged in one of the following ACCC activities:

- Attended an ACCC meeting or webinar
- Presented at an ACCC meeting or webinar
- Completed an ACCC survey
- Served on an ACCC Board-appointed or education project committee
- Hosted a live education or advocacy event
- Contributed to an ACCC activity as a faculty member, author, or podcast guest
- Completed FAN Boot Camp
- Applied for an Innovator Award
- Delegate Rep Orientation
- Applied to host/participate in a QI project

The goal this year is to have at least one representative from 65% (428) of Cancer Program Members engaged in one or more of the activities listed above. This goal has been surpassed.

There is also a goal for 3,000 members to engage in any ACCC activity. Currently we have 1,570 members who have engaged in an activity since July 1, 2022. This is 52% of the goal.

### ACCCeXchange

#### Activity: August 31, 2022 – December 14, 2022

- 110 unique members have created a new post
- 240 unique posts created
- 214 unique members have replied publicly to a post, for a total of 416 total public replies
- 85 unique members have replied privately to post, for a total of 115 total private replies
- 19 unique members have uploaded a total of 52 documents/files
- 484 unique members have downloaded a document/file for a total 1,448 total downloads

Board Report: Membership Committee

Top Five Topics with Most Engagement: August 31, 2022 – December 14, 2022

- Nurse Navigator Scorecard
- Ringing of the bell
- Drug copay programs in EPIC
- Tumor Board Documentation
- NCCN Distress Screening

Public Relations

The goal for FY23 is for ACCC to have earned 135 media mentions. As of December 15, there have been 74 media mentions, which is 54.8% of the goal.

Media coverage breaks down as follows:

• Innovator Awards	18
• ACCC/ASCO Research Collaboration	17
• National Oncology Conference	12
• Education Programs	10
• Policy	9
• President’s Theme	5
• Annual Meeting & Cancer Center Business Summit	1
• Appalachian Community Cancer Alliance	1
• Other	2

ACCC Membership Committee

- Renea Duffin, MPA, Chair
- Ken Endo, MHA, BS RTT
- Douglas Flora, MD, LSSBB
- Spencer Green, MBAHA, CMPE
- Yulonda Greene, MBA, BSN, RN, OCN
- Jeff Hunnicutt
- Allison Lubina, AAS
- Kate Taucher, PharmD, MHA, BCOP

## Board Report:

### *Nominating Committee*

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Jennie R. Crews MD, MMM, FACP, Chair  
Christian G. Downs, MHA, JD, Staff Liaison

December 20, 2022

This year is an appointment year for the Board of Trustees. The Nominating Committee will appoint five (5) new members to the Board of Trustees. There will be an election for President-Elect, Treasurer and Nominating Committee members, which will open in February 2023. Following the close of the elections, the results of the election, as well as the new Board appointees, will be announced at the House of Delegates meeting, during the Annual Meeting & Cancer Center Business Summit (AMCCBS) in March 2023.

### Nominating Committee

- Jennie R. Crews, MD, MMM, FACP, FACCC, Chair
- Renea Duffin, MBA
- John Montville, MBA, FACHE, FACMPE, COA
- Anne Marie F. Rainey, MSN, RN, CHC



## Board Report: *Strategic Planning Committee*

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Olalekan Ajayi, PharmD, MBA, Chair  
Christian G. Downs, MHA, JD, Staff Liaison

December 20, 2022

The Strategic Planning Committee met on Thursday, October 13, 2022. Preparing for the 2024 – 2026 Strategic Planning Process Amanda Kramar, Vice President, Operations CMI, shared that this committee would prepare for the strategic planning retreat to be held in conjunction with the January 2023 Board of Trustees meeting. There will be a full year of approvals and refinement of the plan before it is implemented in January 2024.

Ryan Soisson, Founder and Principal, Soisson & Associates will facilitate the Strategic Planning Session.

### Strategic Planning Committee

- Olalekan Ajayi, PharmD, MBA, Chair
- Nadine J. Barrett, PhD, MA, MS, Chair-Elect
- Alyssia Crews, MBA
- Mark Liu, MHA
- Kerri Michalik, MHA, BSN
- Ginah Nightingale, Pharm.D., BCOP
- David Penberthy, MD, MBA

## Board Report:

### *Commission on Cancer Liaison*

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Randall A. Oyer, MD, FACCC

December 20, 2022

Christian G. Downs, MHA, JD, Staff Liaison

The CoC Accreditation Committee met on December 2, 2022.

Three notable items to share with the ACCC Board of Trustees

#### 1) Standard 7.1 Quality Measures

New quality standards are already posted. During 2024, programs must document what they are doing to adopt and get ready. Beginning in 2025, programs are accountable and will be reviewed according to the new standards. Until then, programs are accountable for the current quality measures.

#### 2) Standard 7.3 Quality Projects

Two quality projects have been approved for programs to use for compliance with Standard 7.3

##### a. Just Ask Smoking Cessation

Programs must document that they are asking new patients if they smoke.

Those identified as at risk must have empathic counseling & smoking education and be referred to smoking cessation/education treatment.

The metric will be # referred/# identified

##### b. Developing a cohort of 25 CoC members that form an interactive QI team that agrees to work on "No Show" incidence via bi-monthly PDSA team meetings.

The metric will impact on no show rate.

#### 3) Network Accreditation for Pediatric Oncology

When a system achieves network accreditation, site review for pediatric accreditation will be separate with a specific pediatric site visit and designation within a network.

## Board Report:

### *Surgical Liaison*

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Lawrence David Wagman, MD, FACS, FPCS (hon)  
Christian G. Downs, MHA, JD, Staff Liaison

December 20, 2022

## CoC – ACS

### Member Representative Meeting 10/16/22

#### Topics presented:

1. Quality Improvement Committee of the CoC is looking for group participants
2. Members requested that there be a review of the communication method from CoC to member organization. Susan Hedlund from OHSU will follow up
3. David Leopold, MD: Integrative Medicine- Academic Consortium
  - a. 75 US and several international sites participate in the consortium
  - b. The goal is to keep patients under conventional treatment with addition of integrative approaches
  - c. By adding integrated interventions there will be an improved care, resilience, outcomes, and support for providers
  - d. Evidence-based interventions is a requirement
4. Karen Hoffman, ASTRO
  - a. Developing guidelines for radiation treatments in the setting of reconstruction w/o mast-x / post mast-x RT
  - b. Unsealed radio products
  - c. APEX: Accreditation program for excellence
  - d. RO-ILS: "learning system"
5. Mark Liu, MHA: Association of Cancer Executives (ACE) described the organization and its objectives
6. Kristie Bobolis, MD- Med/Onc Sutter/Roseville described the critical integration of genetic testing and subsequent intervention as a representation of the National Consortium of Breast Centers
  - a. Genetic Oncology Training program
  - b. Interdisciplinary
  - c. Cancer Genetics Risk Assessment Certificate Program
  - d. Created test for CGRAC- still in process seeking accreditation from NCCA and acknowledgement from CoC and NAPRC

## Board Report:

### *Oncology Issues*

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Mark Liu, MHA, Editor-In-Chief  
Monique J. Marino, Staff Liaison

November 17, 2022

#### *Oncology Issues Update*

Starting on Jan. 1, 2023, *Oncology Issues* will be a digital-only journal hosted by SLACK/Healio, joining their stable of healthcare journals, including the *Journal of Continuing Education in Nursing* and the *Journal of Psychosocial Nursing and Mental Health Services*. *Oncology Issues* content will be accessible on [journals.healio.com/OncologyIssues](https://journals.healio.com/OncologyIssues). The Journal landing page will list Most Read and Most Cited Articles. A table of contents page will list all issue content with links to the full text, which will be available in both PDF and HTML formats. Bibliographic citations are displayed on each article page. Digital object identifiers will be assigned to all content and deposited with Crossref for discoverability.

Here's a look at what's coming in the Volume 38, Number 1, *Oncology Issues*.

#### **Population Health Navigators: An Innovative Approach for Supporting Underserved Patients**

Atrium Health Wake Forest Baptist Comprehensive Cancer Center

(Health equity: An area of interest identified by ACCC Board of Trustees; this article was also 2022 ACCC Innovator applicant)

#### **Integrating ePRO into Clinical Practice: The Highlands Oncology Group Experience**

(Deliverable of the 2022-2023 ACCC President's Theme)

#### **The State of Cancer Patient Access and Experience**

Results from a national survey conducted by the Chartis Group

(Benchmarking data and trends: An area of interest on ACCCeXchange)

#### **AI's Role in Advancing Cancer Prevention, Detection, Diagnosis, Treatment, and Precision Medicine**

An interview with Anant Madabhushi, PhD, professor in the Wallace H. Coulter Department of Biomedical Engineering at the Georgia Institute of Technology and Emory University; research health scientist at the Atlanta Veterans Administration (VA) Medical Center. and Chief Scientific Officer of Picture Health

(Deliverable of the 2022-2023 ACCC President's Theme)

## **Institution-Directed Quality Improvement of Genetic Counseling and Testing for Community Oncology Patients with Breast Cancer**

Findings from an ACCC education program

(Deliverable of an ACCC-funded education project)

### **ACCCBuzz Blog Update**

From September 8 to November 17, 2022, ACCC published 32 posts on ACCCBuzz, including 4 blogs written by contributing authors. ACCCBuzz has at least 14 more blogs scheduled to be published before the end of the year. On average, the blog attracted 4,831 pageviews each month (September and October), which is up from 4,518 pageviews per month from June to August. Additionally, the blog was accessed by 3,059 unique users per month (September and October), which is up from 2,941 unique users per month between June to August. About 50 percent of users access the blog from a mobile device, with 30 percent using a desktop computer and about 20 percent using a tablet device.

The most popular blog posts during this time addressed technology in healthcare, white and brown bagging, the Enhancing Oncology Model, biomarker testing and policy, screening and diagnostics, oncology social workers, and the 39<sup>th</sup> ACCC National Oncology Conferences. Upcoming posts include:

- More on Dr. Penberthy's 2022-2023 ACCC President's Theme, including coverage of Tech Talk 3
- Monthly healthcare policy updates
- Monthly financial advocacy blogs
- Monthly "Effective Leadership Practices in Cancer Care" series (written by an ACCC member)
- Quarterly "Notes on Nursing" series (written by an ACCC member)
- Coverage from various ACCC education programs
- Colorectal Cancer Education and Awareness Month

### **The Digital ACCC Patient Assistance & Reimbursement Guide Update**

#### **The Digital ACCC Patient Assistance & Reimbursement Guide Update**

It's been one year since the digital guide went live on the ACCC website, and ACCC has received positive feedback from its membership on the usability and functionality of this resource. The Guide's content is updated in real-time, as ACCC Corporate Sponsors share their program and/or company changes with ACCC staff; ACCC staff also review all content once a quarter and update as needed. The last full update was completed by

## Board Report: *Oncology Issues*

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ACCC staff in December 2022. From September through December 2022, the Guide received an average of 2,955 pageviews from about 591 unique users, which is up from an average of 1,605 pageviews by about 564 unique visitors per month (from June to August).

### **Editorial Board**

- Mark Liu, MHA, Editor-In-Chief
- Robert R. Buras, MD
- Lindsey Byrne, MS, CGC
- Alissa Huston, MD
- Heather Jackson, PhD, APRN-BC, NEA-BC, FAANP
- Sarah Jax, RN, MA, CNP, AOCNP
- Jeffrey Kendall, PsyD
- Keri Michalilk, MHA, BSN
- David R. Spigel, MD
- Laura Vondenhuevel, BS, RHIT, CTR

## Association of Community Cancer Centers: *Calendar of Events 2023*

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### **ACCC Winter Board Meeting**

January 26 – 28, 2023

Westin Kierland

Scottsdale, AZ

- Executive Committee Business Meeting  
Friday, January 27, 2023  
10:00 AM – 12:00 PM
- Board of Trustees Business Meeting  
Friday, January 27, 2023  
1:00 PM – 5:00 PM
- ACCC / OSS reception and dinner  
Friday, January 27, 2023  
6:30 PM – 8:30 PM
- Strategic Planning Session  
Saturday, January 28, 2023  
9:00 AM – 4:30 PM

### **ACCC 49th Annual Meeting & Cancer Center Business Summit & Board Meetings**

March 8 – 10, 2023

Capital Hilton

Washington, DC

- Executive Committee Business Meeting
- Board of Trustees Business Meeting

ACCC Board of Trustees:  
2022-2023 Roster

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EXECUTIVE COMMITTEE

President (2022-2023)

**David R. Penberthy, MD, MBA**  
Associate Professor of Radiation Oncology  
PennState Health Milson S. Hershey Medical Center  
Department of Radiation Oncology,  
500 University Dr.  
Hershey, PA 17033  
**Cell: 804.564.1512**  
**Email: [drpenberthy@gmail.com](mailto:drpenberthy@gmail.com)**

President-Elect (2022-2023)

**Olalekan Ajayi, PharmD, MBA**  
Chief Operating Officer  
Highlands Oncology Group, P.A. 3901  
Parkway Circle  
Springdale, AR 72762  
**Cell: 307.752.5216**  
**Email: [oajayi@hoganonc.com](mailto:oajayi@hoganonc.com)**

Secretary (2022-2024)

**Una T. Hopkins, DNP, MSN, BSN, FNP-BC, RN**  
Director of Nursing Research and Evidence Based  
Practice  
Montefiore Health System  
600 East 233rd St  
Bronx, NY 10461  
**Cell: 914.619.0720**  
**Email: [Uhopkins1@montefiore.org](mailto:Uhopkins1@montefiore.org)**

Treasurer (2021-2023)

**Nadine J. Barrett, PhD, MA, MS**  
Director, Center for Equity in Research, Duke Cancer  
Institute & Clinical Translation & Science Institute  
Duke University  
1127 Lippincott Rd, Durham, NC 27703  
**Cell: 919.923.8868**  
**Email: [nadine.barrett@duke.edu](mailto:nadine.barrett@duke.edu)**

Immediate Past President (2022-2023)

**Krista Nelson, LCSW, OSW-C, FAOSW**  
Senior Oncology Social Worker and Program  
Manager, Cancer Support Services & Compassion  
Providence Cancer Institute  
4805 NE Glisan St, 1N-  
21 Portland, OR 97213  
**Cell: 503.890.0321**  
**Email: [krista.nelson@providence.org](mailto:krista.nelson@providence.org)**



2022-2023 TRUSTEES

**Robert R. Buras, MD (2021-2023)**

Staff Surgeon, The Fortney Breast Center  
Anne Arundel Medical Center  
2000 Medical Parkway, Suite 200  
Annapolis, MD 21401

**Cell: 443.591.0983**

**Email: [rburas@aahs.org](mailto:rburas@aahs.org)**

Asst: Jenny Griffin ([jgriffin6@aahs.org](mailto:jgriffin6@aahs.org))

**Amy R. Ellis (2021-2023)**

Chief Quality Officer  
Northwest Medical Specialties, PLLC  
2940 S. Meridian, Suite 100  
Puyallup, WA 98373

**Work: 253.428.8700**

**Email: [aellis@nwmsonline.com](mailto:aellis@nwmsonline.com)**

**Jorge Garcia, PharmD, MS, MHA, MBA, FACHE (2022-2024)**

Assistant Vice President - Oncology and Infusion  
Pharmacy Services  
Baptist Health South Florida  
14701 NW 77<sup>th</sup> Ave  
Miami Lakes, FL 33014

**Cell: 305.610.0431**

**Email: [JorgeGarcia@BaptistHealth.net](mailto:JorgeGarcia@BaptistHealth.net)**

Asst: Patty Pajon ([PattyP@BaptistHealth.net](mailto:PattyP@BaptistHealth.net))

**Pablo D. Gutman, MD, MBA (2021-2023)**

Chair, Pathology - Medical Director, Pathology,  
Cancer Institute  
Holy Cross Health  
1500 Forest Glen Rd  
Silver Spring, MD 20910

**Work: 301.754.7330**

**Email: [gutmap@holycrosshealth.org](mailto:gutmap@holycrosshealth.org)**

**Ginah Nightingale, PharmD, MBA, BCOP (2021-2023)**

Assistant Professor, Dept. of Pharmacy Practice  
Sidney Kimmel Cancer Center at the Thomas  
Jefferson University Health System  
901 Walnut St, Suite 946  
Philadelphia, PA 19107

**Work: 215.503.9756**

**Email: [ginah.nightingale@jefferson.edu](mailto:ginah.nightingale@jefferson.edu)**

**Lailea Noel, PhD, MSW (2022-2024)**

Assistant Professor, Steve Hicks School of Social  
Work, Assistant Professor of Oncology & Health  
Social Work  
The University of Texas at Austin  
1925 San Jacinto Blvd., Room 3.130D  
Austin, TX 78712

**Work: 512.232.2700**

**Email: [lailea.noel@austin.utexas.edu](mailto:lailea.noel@austin.utexas.edu)**

**Lori Schneider (2022-2024)**

Operations Manger  
Green Bay Oncology  
1726 Shawano Ave  
Green Bay, WI 54303

**Cell: 920.606.8421**

**Email: [lori.schneider@gboncology.com](mailto:lori.schneider@gboncology.com)**

**Leigha Senter-Jamieson, MS, CGC (2022-2024)**

Genetic Counselor, Arthur G. James Cancer Hospital  
and Richard J. Solove Research Institute at  
The Ohio State University  
320 W. 10<sup>th</sup> Ave.  
Columbus, OH 43210

**Work: 614.293.7369**

**Email: [Leigha.Senter-Jamieson@osumc.edu](mailto:Leigha.Senter-Jamieson@osumc.edu)**

**David R. Spigel, MD (2021-2023)**

Chief Scientific Officer  
Sarah Cannon - Tennessee Oncology  
250 25th Ave North, Suite 200  
Nashville, TN 37203

**Cell: 615.210.4203**

**Email: [david.spigel@sarahcannon.com](mailto:david.spigel@sarahcannon.com)**

Asst: Kirsten Johnson

([Kirsten.Johnson@sarahcannon.com](mailto:Kirsten.Johnson@sarahcannon.com))

**Wendi L. Waugh, RT(R)(T), CMD, CTR (2022-2024)**

Director of Cancer Services  
Southern Ohio Medical Center  
1121 Kinneys Lane  
Portsmouth, OH 45662-6913

**Work: 740.356.7557**

**Email: [wauhw@somc.org](mailto:wauhw@somc.org)**

Asst: Taylor Haywood ([haywoodt@somc.org](mailto:haywoodt@somc.org))

ACCC Committee Chairs & Liaisons:  
*2022-2023 Roster*

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**Awards Committee Chair**

**Krista Nelson, LCSW, OSW-C, FAOSW**  
Senior Oncology Social Worker and Program  
Manager, Cancer Support Services &  
Compassion Providence Cancer Institute  
4805 NE Glisan Street, 1N-21  
Portland, OR 97213  
**Cell: 503.890.0321**  
**Email: [krista.nelson@providence.org](mailto:krista.nelson@providence.org)**

**Bylaws Committee Chair**

**Una Hopkins, RN, FNP-BC, DNP**  
Director of Research Montefiore  
Einstein Center Cancer Care  
600 East 2333 Street  
Bronx, NY 10466  
**Cell: 914.619.0720**  
**Email: [UnaHopkinsuhopkins1@montefiore.org](mailto:UnaHopkinsuhopkins1@montefiore.org)**

**Clinical Affairs Committee Chair**

**Emily Z. Touloukian, DO**  
Physician  
Coastal Cancer Center  
8121 Rourk Street  
Myrtle Beach, SC 29572  
**Work: 843.692.5000**  
**Email: [etouloukian@coastalcancercenter.com](mailto:etouloukian@coastalcancercenter.com)**

**Communications Committee Chair**

**Darica Flood, MHA, MBA**  
Practice Administrator  
Georgia Cancer Center for Excellence,  
Grady Health System  
80 Jesse Hill Jr. Drive, SE Suite  
26115 Atlanta, GA 30303  
**Work: 678.373.8650**  
**Email: [dflood@gmh.edu](mailto:dflood@gmh.edu)**

**Corporate Development Committee Chair**

**Douglas B. Flora, MD, LSSBB**  
Executive Medical Director, Oncology  
St. Elizabeth Cancer Center  
7461 Pinehurst Drive  
Cincinnati, OH 45244  
**Work: 858.301.4035**  
**Email: [douglas.flora@stelizabeth.com](mailto:douglas.flora@stelizabeth.com)**

**Education Committee Chair**

**Matt Manning MD, FASTRO**  
Radiation Oncologist  
Cone Health Cancer Center  
2400 W. Friendly Avenue  
Greensboro, NC 27403  
**Work: 336.832.1100**  
**Email: [matthew.manning@conehealth.com](mailto:matthew.manning@conehealth.com)**

**Executive Committee Chair**

**David R. Penberthy, MD, MBA**  
Associate Professor of Radiation Oncology  
PennState Health Milton S. Hershey Medical Center  
500 University Dr.  
Hershey, PA 17033  
**Cell: 804.564.1512**  
**Email: [drpenberthy@gmail.com](mailto:drpenberthy@gmail.com)**

**Governmental Affairs Committee Chair**

**Barbara Schmidtman, PhD, MAOL, CNMT**  
Vice President, Operations  
Corewell Health Lakeland Hospital  
1234 Napier Avenue  
St. Joseph, MI 49085  
**Work: 269.325.9115**  
**Email: [barbara.schmidtman@spectrumhealth.org](mailto:barbara.schmidtman@spectrumhealth.org)**

**Investment Committee Chair & (Audit Cmte Chair)****Nadine J. Barrett, PhD, MA, MS**

Director, Office of Health Equity  
 Duke Cancer Network, Duke Cancer Institute  
 Duke University  
 1127 Lippincott Road  
 Durham, NC 27703  
**Cell: 919.923.8868**  
**Email: [nadine.barrett@duke.edu](mailto:nadine.barrett@duke.edu)**

**Membership Committee Chair****Renea Duffin, MPA**

Vice President, Cancer Support and Outreach  
 Mary Bird Perkins Cancer Center  
 4950 Essen Lane  
 Baton Rouge, LA 70809  
**Work: 225.215.1227**  
**Email: [rduffin@marybird.com](mailto:rduffin@marybird.com)**

**Nominating Committee Chair****Jennie R. Crews, MD, MMM, FACP, FACCC**

Medical Director, SCCA  
 Network & Community Sites  
 Seattle Cancer Care Alliance  
 588 Bell Street, Unit 3302S  
 Seattle, WA 98121  
**Cell: 360.333.5723**  
**Email: [jrcrews@hotmail.com](mailto:jrcrews@hotmail.com)**  
*Asst: Lola Lindle ([llindle@seattlecca.org](mailto:llindle@seattlecca.org))*

**Strategic Planning Committee Chair****Olalekan Ajayi, PharmD, MBA**

Chief Operating Officer  
 Highlands Oncology Group, P.A.  
 3901 Parkway Circle  
 Springdale, AR 72762  
**Cell: 307.752.5216**  
**Email: [oajayi@hogonc.com](mailto:oajayi@hogonc.com)**

**Oncology Issues Editor-in-Chief****Mark Liu, MHA**

Director, Strategic Initiatives, Oncology Service Line r  
 Mount Sinai Health Systems & Tisch  
 Cancer Institute  
 1425 Madison Avenue  
 New York, NY 10029  
**Work: 347.640.1094**  
**Email: [mark.liu@mountsinai.org](mailto:mark.liu@mountsinai.org)**

**Liaisons:****Commission on Cancer Liaison****Randall A. Oyer, MD, FACCC**

Medical Director  
 Ann B. Barshinger Cancer Institute Penn Medicine-  
 Lancaster General Health  
 2102 Harrisburg Pike  
 Lancaster, PA 17601  
**Cell: 925.997.1503**  
**Email: [Randall.Oyer@penmedicine.upenn.edu](mailto:Randall.Oyer@penmedicine.upenn.edu)**  
*Asst: Pamela Vinje*  
*([pamela.vinje@penmedicine.upenn.edu](mailto:pamela.vinje@penmedicine.upenn.edu))*

**Surgical Oncology Liaison****Lawrence D. Wagman, MD**

City of Hope  
 Regional Director Inland Empire and South Bay  
 Medical Director, Clinical Professor Department  
 of Surgery  
 1100 San Bernardino Ave  
 Upland, CA 91786  
**Cell: 951.809.8109**  
**Email: [lwagman@coh.org](mailto:lwagman@coh.org)**  
*Asst: Christi Zendejas, ([czendejas@coh.org](mailto:czendejas@coh.org))*

FIRST	LAST	ROLE	EMAIL	DIRECT OFFICE LINE
<b>CLINICAL AFFAIRS</b>				
LEIGH	BOEHMER	Chief Medical Officer	<a href="mailto:lboehmer@c-managementinc.com">lboehmer@c-managementinc.com</a>	240-425-4230
JAMES	HARNSBERGER	Grant Writer	<a href="mailto:jharnsberger@c-managementinc.com">jharnsberger@c-managementinc.com</a>	301-446-3704
MARA	MATTA	Outcomes Analyst	<a href="mailto:mmatta@c-managementinc.com">mmatta@c-managementinc.com</a>	240-753-7264
LATHA	SHIVAKUMAR	Director, Clinical Education Development	<a href="mailto:lshivakumar@c-managementinc.com">lshivakumar@c-managementinc.com</a>	240-425-4228
<b>COMMUNICATIONS/MARKETING</b>				
ALEX	BARYSHEV	Web Editor	<a href="mailto:alex@c-managementinc.com">alex@c-managementinc.com</a>	240-290-0425
DAVE	CHALKER	Digital Strategy Manager	<a href="mailto:dchalker@c-managementinc.com">dchalker@c-managementinc.com</a>	240-290-0432
CASSANDRA	CHISHOLM	Marketing Manager, Provider Education	<a href="mailto:cchisholm@c-managementinc.com">cchisholm@c-managementinc.com</a>	301-363-0501
TRICIA	DICKEY	Sr. Manager, Marketing for OSS	<a href="mailto:tdickey@acc-cancer.org">tdickey@acc-cancer.org</a>	301-798-5445
KRISTINE	KEERS	Digital Content Strategist	<a href="mailto:kkeers@c-managementinc.com">kkeers@c-managementinc.com</a>	301-363-9062
JORDAN	LYNCH	Marketing Associate, OSS	<a href="mailto:jlynch@c-managementinc.com">jlynch@c-managementinc.com</a>	301-984-5078
LISA	MONACO	Director, Marketing, ACCC	<a href="mailto:lmonaco@c-managementinc.com">lmonaco@c-managementinc.com</a>	301-363-2857
SARAH	O'BOYLE	Marketing Coordinator	<a href="mailto:soboyle@acc-cancer.org">soboyle@acc-cancer.org</a>	301-363-9062
<b>CORPORATE RELATIONS/BUSINESS DEVELOPMENT</b>				
MIKE	ANDREWS	Senior Director, Corporate Relations	<a href="mailto:mandrews@c-managementinc.com">mandrews@c-managementinc.com</a>	301.984.5075
JUDY	EBMEIER	Director of Development, Educational Initiatives	<a href="mailto:jebmeier@c-managementinc.com">jebmeier@c-managementinc.com</a>	240-425-4223
<b>EDITORIAL CONTENT &amp; STRATEGY</b>				
RANIA	EMARA	Senior Medical Writer/Editor	<a href="mailto:remara@c-managementinc.com">remara@c-managementinc.com</a>	301-798-6463
STEPHANIE	HELBLING	Senior Medical Writer/Editor	<a href="mailto:shelbling@c-managementinc.com">shelbling@c-managementinc.com</a>	240-290-0433
CHIDI "CJ"	IKE	Content Coordinator	<a href="mailto:cike@c-managementinc.com">cike@c-managementinc.com</a>	301-984-1242
MONIQUE	MARINO	Senior Director, Editorial Content & Strategy	<a href="mailto:mmarino@c-managementinc.com">mmarino@c-managementinc.com</a>	301-363-2455
MADDI	PARKER	Content Manager	<a href="mailto:mparker@c-managementinc.com">mparker@c-managementinc.com</a>	301-984-5071

<b>EXECUTIVE OFFICE</b>				
CHRISTIAN	DOWNS	President	<a href="mailto:cdowns@c-managementinc.com">cdowns@c-managementinc.com</a>	301-984-5066
AMANDA	KRAMAR	Vice President, Operations	<a href="mailto:akramar@c-managementinc.com">akramar@c-managementinc.com</a>	301-984-5062
RAISHAWN	WALSTON	Director of Operations – Leadership & Engagement	<a href="mailto:rwalston@c-managementinc.com">rwalston@c-managementinc.com</a>	301-798-7976
<b>FINANCE</b>				
HAYEON	CHO	Staff Accountant	<a href="mailto:hcho@c-managementinc.com">hcho@c-managementinc.com</a>	240-290-0437
STEVE	KETCHUM	Controller	<a href="mailto:sketchum@c-managementinc.com">sketchum@c-managementinc.com</a>	301-798-6790
DEBRA	LUMPKINS	Accounting Assistant	<a href="mailto:dlumpkins@c-managementinc.com">dlumpkins@c-managementinc.com</a>	301-984-5064
SUE XIU	ZHEN	Accountant	<a href="mailto:szhen@c-managementinc.com">szhen@c-managementinc.com</a>	301-798-5414
<b>HEALTH POLICY</b>				
MATT	FARBER	Interim		
<b>MEETINGS &amp; VIRTUAL EVENTS</b>				
SHANNON	PACIOREK	Meeting Planner	<a href="mailto:spaciorek@c-managementinc.com">spaciorek@c-managementinc.com</a>	301-984-5096
CINDY	TRACY	Administrative Assistant, Meetings (PT)	<a href="mailto:ctracy@c-managementinc.com">ctracy@c-managementinc.com</a>	301-363-0937
<b>MEMBERSHIP</b>				
LIMAYA	ATEMBINA	Senior Manager, OSS Membership	<a href="mailto:latembina@c-managementinc.com">latembina@c-managementinc.com</a>	240-290-0424
LORI	GARDNER	Senior Director, Membership & Public Relations	<a href="mailto:lgardner@c-managementinc.com">lgardner@c-managementinc.com</a>	301-984-5063
ERICA	METZ	Membership Coordinator	<a href="mailto:emetz@c-managementinc.com">emetz@c-managementinc.com</a>	301.984.5067
ARNOLD	SRIPINYO	Senior Manager, ACCC Membership	<a href="mailto:asripinyo@c-managementinc.com">asripinyo@c-managementinc.com</a>	301-363-2845
AMELIA	TODARO	Associate, ACCC Membership	<a href="mailto:atodaro@c-managementinc.com">atodaro@c-managementinc.com</a>	301-825-8152
AISHA	WILLIAMS	Manager, Member Volunteer Engagement	<a href="mailto:awilliams@c-managementinc.com">awilliams@c-managementinc.com</a>	301-984-5072
<b>OSS @ ACCC</b>				
LU ANNE	BANKERT	Account Executive, OSS	<a href="mailto:labankert@c-managementinc.com">labankert@c-managementinc.com</a>	301.984.5076
AMANDA	IMPELLIZZERI	Leadership Relations Manager, OSS	<a href="mailto:aimpellizzeri@c-managementinc.com">aimpellizzeri@c-managementinc.com</a>	240-290-0436

CHRISTY	LEVINE	Account Executive, OSS	<a href="mailto:clevine@c-managementinc.com">clevine@c-managementinc.com</a>	240-290-0440
BETSY	SPRUILL	Account Executive, OSS	<a href="mailto:bspruill@c-managementinc.com">bspruill@c-managementinc.com</a>	301.984.5072
STEPHANIE	VAN WINKLE	Executive Director, OSS	<a href="mailto:svanwinkle@c-managementinc.com">svanwinkle@c-managementinc.com</a>	301-798-5387
<b>PROVIDER EDUCATION</b>				
BIANCA	ALVAREZ	Program Manager, Provider Education	<a href="mailto:balvarez@c-managementinc.com">balvarez@c-managementinc.com</a>	(240) 290-0427
EMILY	CARROLL	Education Program	<a href="mailto:ecarroll@acc-cancer.org">ecarroll@acc-cancer.org</a>	(301) 710-0660
SAVANNAH	DODSON	Education Program Coordinator	<a href="mailto:sdodson@acc-cancer.org">sdodson@acc-cancer.org</a>	(240) 290-0430
DOREEN	EFFANGE	Senior Program Manager, Provider Education	<a href="mailto:deffange@c-managementinc.com">deffange@c-managementinc.com</a>	301-798-7478
REGINA	GIBSON- BURTNICK	Education Coordinator	<a href="mailto:rburnnick@c-managementinc.com">rburnnick@c-managementinc.com</a>	240-290-0435
RIFETA	HODZIC	Program Manager, Provider Education	<a href="mailto:rhodzic@c-managementinc.com">rhodzic@c-managementinc.com</a>	240-753-7288
LYNDSEY	GRIFFIN	Senior Research Program Manager	<a href="mailto:lgriffin@acc-cancer.org">lgriffin@acc-cancer.org</a>	301-984-5070
ADRIANA	KIEWRA	Program Coordinator	<a href="mailto:akiewra@acc-cancer.org">akiewra@acc-cancer.org</a>	301-984-1027
ASHLEY	LILE	Program Manager, Provider Education	<a href="mailto:alile@c-managementinc.com">alile@c-managementinc.com</a>	240-290-0431
LILLY	MEIER	Program Manager	<a href="mailto:lmeier@acc-cancer.org">lmeier@acc-cancer.org</a>	301-984-5061
SANDRA	MEGALLY	Senior Program Manager, Provider Education	<a href="mailto:smegally@c-managementinc.com">smegally@c-managementinc.com</a>	301-984-9496
ELANA	PLOTKIN	Director, Education Programs	<a href="mailto:eplotkin@c-managementinc.com">eplotkin@c-managementinc.com</a>	240-425-4264
CAROLINE	OFFIT	Program Manager	<a href="mailto:coffit@acc-cancer.org">coffit@acc-cancer.org</a>	301-984-5065
KAREN	TACKA	Chief Program Officer	<a href="mailto:ktacka@c-managementinc.com">ktacka@c-managementinc.com</a>	301-386-0918
NELLIE	WASHINGTON	Senior Program Manager, Provider Education	<a href="mailto:nwashington@c-managementinc.com">nwashington@c-managementinc.com</a>	301-984-5077

Association of Community Cancer Centers  
**Travel Policy**

Outlined below is the reimbursement policy for board members, committee chairs and liaisons attending board meetings during the Annual Meeting, National Oncology Conference (NOC) and the Winter Board of Trustees Meeting.

**Travel Policy for Executive Committee, Trustees, Chairs and Liaison Effective July 1, 2019**

	<b>Annual Meeting</b>	<b>National Oncology Conference</b>	<b>Winter Board Meeting</b>
<b>Executive Committee</b>	3 Nights Hotel Air Fare Complimentary Registration	3 Nights Hotel Air Fare Complimentary Registration	Air Fare 3 Nights Hotel <b>\$250 Cash</b>
<b>Board Member</b>	Air Fare 2 Nights Hotel Complimentary Registration	Air Fare 2 Nights Hotel Complimentary Registration	Air Fare 2 Nights Hotel <b>\$250 Cash</b>
<b>Committee Chair</b>	Air Fare \$100 off Registration*	Air Fare \$100 off Registration*	Air Fare 2 Nights Hotel <b>\$250 Cash</b>
<b>Liaison</b>	Air Fare \$100 off Registration*	Air Fare \$100 off Registration*	Air Fare 2 Nights Hotel <b>\$250 Cash</b>

**Note**

- ☆ Hotel nights will be booked by ACCC and placed on the Master Account.
- ☆ Airfare must be booked through ACCC's travel agent (unless your corporate policy doesn't allow it) , **Direct Travel @ 800-368-2383** (meeting code provided in room reservation forms sent prior to each meeting).
- ☆ The complimentary registration/\$250 cash payment/\$100 off registration/\$100 cash payment is in lieu of reimbursement of travel expenses (such as ground transportation, parking, meals, tips, etc.). Submitting the travel reimbursement voucher is only necessary if:
  - You cannot use ACCC's Travel Agent and must book your own airfare;
  - Additional and approved expenses apply for activities outside of the meetings listed above.

If travel reimbursement is required, the completed voucher should be sent with receipts within 30 days to the ACCC Executive Office following the meeting. We prefer you send these via email.

ASSOCIATION OF COMMUNITY CANCER CENTERS

ACCC Strategic Planning Workshop  
Saturday, January 28, 2023  
Westin Kierland Resort and Spa, Scottsdale, Arizona  
9:00 AM – 4:00 PM (MST)

CONSENT AGENDA

8:00 AM – 9:00 AM	Breakfast
9:00 AM – 9:30 AM	Introduction
9:30 AM – 10:30 AM	Landscape Assessment
<b>10:30 AM – 10:45 AM</b>	<b>Break</b>
10:45 AM – 11:45 AM	Advocacy and Programs Strategy
<b>11:45 AM – 12:45 PM</b>	<b>Lunch</b>
12:45 PM – 2:15 PM	Propose 3 – Year Theme: Goal Clusters
<b>2:15 PM – 2:30 PM</b>	<b>Break</b>
2:30 PM – 3:50 PM	Identify Potential Milestones
3:50 PM – 4:00 PM	Close