

PBM and DIR Fee Updates

Jonathan E. Levitt, Esq. FRIER LEVITT ATTORNEYSATLAW



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Glossary

- law. They do not hold a pharmacy license.
- "Physician-Owned Pharmacies" refers to practices the dispense pharmacy may be the same entity as the medical practice.
- Physician Practices and Physician-Owned Pharmacies.

 "Dispensing Physician Practices" refers to practices that dispense medication pursuant their plenary medical license, where permitted by

medication through a licensed retail pharmacy. The licensed retail

"Community Oncology Practices" refers broadly to both Dispensing



Plan Sponsors	SilverScript aetna Anthem	eviCore Cigna	UnitedHealthcare	Humana	
PBMs	Ingenior×i CAREMAR _X K	EXPRESS SCRIPTS*		Humana. Pharmacy Solutions	PRIME THERAPEUTICS"
Rebate Aggregators	EXAMPLE ALTH SERVICES	Ascent Health Services	Emisar	Ascent Health Services	Ascent Health Services
PBM-Owned Specialty Pharmacies	CVS specialty	accredo	OPTUM Specialty Pharmacy	Humana. Specialty Pharmacy	allianceRx Wedgreesee + PRIME
PBM-Owned Chain Pharmacies	CVS/pharmacy				







Potpourri of Payor Problems

Network Access

- MedImpact and Prime Therapeutics both refusing to admit Dispensing Physicians into networks
- **FEP-BCBS** Switch to CVS Caremark and Exclusion of Community **Oncology Practices**
- New York Medicaid FFS Carve Out and Exclusion of Dispensing Physicians
- Network Access in Self-Funded ERISA Plans





Federal Any Willing Provider Law – 50 States & Washington D.C. (Medicare Part D)

Federal Freedom of Patient Choice Law 50 States & Washington D.C. (Medicare Part D)

State Any Willing Provider Laws

State Anti-Mandatory Mail Order Laws

Any Willing Provider





TRICARE Below Water Reimbursement Rates/ Network Exclusion

- Providers have multiple options to challenge "below water" reimbursement:
 - interference with a provider's relationship with patients.
 - "Associational Standing".
 - Initiate an administrative complaint against the Department of Defense (DOD)
 - Seek information through FOIA requests on ESI's contract terms with the DOD and ESI's wholly owned mail order pharmacy to explore wrongdoing. If information isn't turned over pursuant to FOIA request, providers can explore litigation to challenge the failure to turn over certain information
- The Federal and state Any Willing Provider Laws do not apply to TRICARE.

TRICARE reimbursement rates have decreased to below acquisition cost

Initiate litigation against Express Scripts (the exclusive PBM for TRICARE benefits) predicated upon a violation of the Sherman Act (unfair restraint on trade), the Clayton Act (predatory pricing), breach of contract for violating the implied covenant of good faith and fair dealing, and tortious interference based on ESI's







VA's "Any Willing Provider Law"

Va. St. Ann. § 38.2-3407 (applies to broad range of providers):

- No hospital, physician or provider listed in § 38.2-3408 willing to meet the terms and conditions offered to it or him shall be excluded.
- Statute is not preempted by ERISA and *providers are able to bring a cause of action* against insurers who violate Virginia's Any Willing Provider Law. See Stuart Circle Hosp. Corp. v. Aetna Health Mgmt., 995 F.2d 500 (4th Cir. 1993)

No insurer proposing to issue either preferred provider policies or contracts or exclusive provider policies or contracts shall prohibit any person receiving pharmacy benefits from selecting the pharmacy of his choice to furnish such benefits.

Relevant Provisions of Va. St. Ann. § 38.2-3407.7 (applies to pharmacies):



Suggestions to Improve VA's State AWPL

Provisions that would strengthen VA's AWPL:

- Express Private right of action to providers, providing for damages and injunctive relief.
- Add "reasonable and relevant" to the phrase "terms and conditions"
- Express applicability to dispensing physician practices, in addition to all types of pharmacies (including mail order, specialty, retail, closed door and physician owned). Currently, Virginia's AWPL suggests that the provisions may extend to dispensing physicians.
- Expressly Provide that the AWPL requirements are applicable to PBMs.
- Provision, tied to state licensure of PBMs and health insurers/plan sponsors, whereby a failure to comply with the AWPL results in financial penalties and loss of license.
- Provide for funding of enforcement agencies to investigate and prosecute violations of the AWPL.





1 eligible for Medicaid 2 eligible for CHIP 3 caught in Medicaid Gap 4 undocumented immigrants 5 eligible for some tax credits 6 ineligible for any tax credits

> Large Employers (large group market)

EMPLOYER (group) MARKET: ~155M

Small Employers (small group market)

Public Employees (FEHB/state/local)

Military (TriCare/VA) Type of Plan Impacts What Law Applies

ERISA and Preemption: Is VA's AWPL Applicable to All Plans?

Employee Retirement Security Act ("ERISA"), 29 U.S.C. §§ 1001 – 1461: federal law governing employee health benefits

ERISA requires that every Plan include a Summary Plan Description ("SPD")

ERISA preempts state laws, such as AWPL

However, states still have right to regulate "the business of insurance"

Don't trust PBMs on Plan "exclusion" for Self-Funded Plans









VA's Maximum Allowable Cost "MAC" Law:

MAC: a pricing metric, usually defined as the maximum amount a PBM will reimburse for the cost of certain drugs, typically multiple source prescription drugs; often MAC is applied to generics.

Legal Issues:

- MAC is a pricing metric but **set entirely by the PBM**.

- "black box" (pharmacies/public do not have access.)
- PBMs create **two MAC lists:** A <u>**Plan</u> MAC List and a <u>Provider** MAC List</u></u>
 - Allows PBMs to collect more from the Plan and reimburse less to Providers-this is "Spread Pricing", and MAC is a key tool used by PBMs to effectuate Spread Pricing.
- VA state law Prohibits **Spread Pricing** (discussed further below).

Application of MAC pricing/reimbursement to Brands/Single Source **Generics**. Two commonly used pricing metrics: AWP and WAC-the basis for AWP and WAC are known; publicly available-we at least have agreement on a starting point. By contrast, basis for MAC is kept secret by PBMs-each PBMs' MAC prices are



Suggested Improvements to VA's MAC Law

Existing MAC Law: Va. St. Ann. § 38.2-3407.15.3:

- pricing that favors PBM)
- **Provide MAC Appeal Process which includes:**
 - Minimum 14 days to appeal; PBM must respond in 14 days

Improve Law by adding additional Legal Tools for Providers: PBMs' minimum MAC must be equal or greater than Providers' acquisition cost. If MAC appeal is successful, PBM must adjust reimbursement **for all similarly situated**

- **Providers** in the Network.
- trade practices act (or other similar state specific law/legislation).
- against PBM for violating MAC law.

PBMs must: At least every 7 days, ensure MAC listed drugs are readily available and that MAC list is current with up-to-date information (cannot use outdated lists/information with

PBM failure to comply with MAC Law to be considered a violation of the State's unfair · Add an express Private Right of Action to pursue private civil remedies directly







Virginia Spread Pricing Law

Spread Pricing occurs where a PBM charges MORE to a health plan for prescription drugs than the PBM pays the pharmacy to dispense that drug

- Va. St. Ann. § 38.2-3467 prohibits PBMs from engaging in spread pricing.
 - "No carrier, on its own or through its contracted pharmacy benefits manager or representative of a pharmacy benefits manager, shall conduct spread pricing in the Commonwealth."
- Va. St. Ann. § 38.1-325 Prohibits Spread Pricing on Commonwealth's Medicaid managed care program.

What should pharmacies do?

Fight PBMs engaged in illegal spread pricing.

Plan Sponsors should be encouraged to utilize this law and audit PBMs to discover an illegal spread.





Mandatory White Bagging

facilities.

DRUG SOURCING FOR INFUSED **O**NCOLOGY THERAPIES, BY **P**RACTICE **T**YPE AND **S**OURCE

- Buy-and-bill: Practice purchases drug from distributor
- White bagging: Specialty pharmacy supplies drug to practice
- Brown bagging: Specialty pharmacy dispenses drug to patient, who transports it to practice



Source: The 2021-22 Economic Report on Pharmaceutical Wholesalers and Specialty Distributors, Exhibit 42. Figures for 2019 based on 48 commercial plans representing 126.6 million covered lives. Figures for 2021 based on 51 commercial plans representing 124.9 million covered lives. See White Bagging Update: PBMs' Specialty Pharmacies Keep Gaining on Buy-and-Bill Oncology Channels. Drug Channels. October 2021.

In mid-2020, several large payors took virtually identical conduct to require that i**n-office infused medications** be **filled at the Payor's wholly-owned specialty pharmacies** or removing the ability altogether of providers to source and seek reimbursement for medications administered in their



Mandatory White Bagging

18 VAC 110-20-275 regulates White Bagging

• VA's White Bagging law would be Improved if it:

- patients, their representatives, or their private residences.

What can providers do?

- right to receive treatment from a provider of their choice.
- choose a provider.
 - combat common PBM patient steering tactics.

• White bagging is permitted in Virginia, but certain requirements must be met.

Prohibited PBM from forcing patients to fill prescriptions at PBM affiliated pharmacy.

Prohibited PBMs from requiring physicians to accept White Bagged medications.

Prohibited pharmacies from dispensing chemotherapy or any hazardous drugs directly to their

 Although VA's regulation of White Bagging doesn't prevent mandatory white bagging, other VA state laws help prevent similar patient steering tactics and protect a patient's

• Va. St. Ann. § 38.2-3467 prohibits PBM interference with an individual's right to

Providers should encourage their patients to utilize Virginia's Freedom of Choice laws to



Preventing Patient Steering



Practices Must Demand PBM Adherence to the Law





Practices May Inform Patients of Their Rights

Complaints to State and Federal Regulatory Agencies (including FTC)









CENTER FOR MEDICARE

TO:	All Prescription Drug Plan and Medicare Advantage-Prescription Drug Plan Sponsors
FROM:	Cynthia G. Tudor, Ph.D., Director, Medicare Drug Benefit and C&D Data Group
RE:	Medicare Prescription Drug Benefit Manual – Chapter 5

DATE: September 20, 2011

CMS is pleased to release updated Chapter 5 of the Medicare Prescription Drug Benefit Manual (Benefits and Beneficiary Protections). The revisions to Chapter 5 reflect changes previously released in the final regulations published in the Federal Register on April 15, 2010 and 2011 and in the Calendar Year 2012 Medicare Advantage Capitation Rates and Medicare Advantage and Part D Payment Policies and Final Call Letter released on April 4, 2011.

Specifically, CMS:

- Added the definitions of "Applicable beneficiary," "Applicable drug," "Coverage Gap," and "Non-applicable drugs" to the definition section.
- Updated the description of Standard Prescription Drug Coverage and Alternative Prescription Drug Coverage to address coinsurance in the coverage gap.
- Clarified existing policy with respect to "Free first fill programs" by specifying that, for a
 new prescription, such programs must apply to both a beneficiary switch from a brand-name
 medication.
- Stipulated in the section Enhanced Alternative Gap Coverage that sponsors will no longer indicate their level of gap coverage in the Plan Benefit Package (PBP) software, but rather, CMS will quantify each plan's gap coverage and assign appropriate descriptions.
- Clarified existing policy in the section Restrictions on the Offering of Enhanced Alternative Coverage by MA Organizations to ensure that MA organizations offer at least one option for Part D coverage for supplemental premium at the cost of basic prescription drug coverage and announcing that two questions have been added to the PBP to help ensure this requirement is being met.
- Added a new section Coverage Gap Coinsurance.
- Clarified and updated existing policy regarding dispensing fees to reflect the long-term care dispensing requirements effective January 1, 2013.
- Updated the section Ensuring Meaningful Differences in Approved Bids to reflect that CMS
 will only approve a bid submitted by a sponsor if its plan benefit package or cost structure is
 meaningfully different from other plan offerings by the sponsor in the same service area with
 respect to key characteristics.

Medicare Prescription Drug Benefit Manual Chapter 5, Section 50.3

CMS stated that "offering pharmacies unreasonably low reimbursement rates for certain 'specialty' drugs may not be used to subvert the convenient access standards. In other words, Part D sponsors must offer *reasonable and relevant reimbursement* terms for all Part D drugs" as required by the AWPL



"Willyard Analysis" - The Impact of Improper Adherence Measurements on DIR Fees



irect and Indirect Remuneration (DIR) adherence fees have created a frustrating roadblock for Medically Integrated Dispensing (MID) pharmacies and their Medicare patients.

DIRs were originally created by the Centers for Medicaid & Medicare Services (CMS)¹ along with the initiation of Medicare Part D in 2006. DIRs were initiated in an attempt to determine the actual cost of medications after drug manufacturer kickbacks or other allowances were given to Pharmacy Benefit Managers (PBM).

PBMs have since expanded the definition and use of DIRs to ostensibly promote quality.² In reality, this strategy has produced a labyrinth of goals from each PBM that makes it almost impossible for small in-house pharmacies to determine the financial penalties that might be retroactively taken back by the PBMs due to performance standings.³ Sometimes the goals of one PBM

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assett Darrell Willyard

may directly contradict those of another. For example, one may promote 90-day prescription fills while others may penalize for their use.³

Most PBMs provide a unique category for in-house oncology clinics, described as a "specialty component."⁴ PBMs often choose to focus on specialty drugs dispensed by in-house pharmacies versus broader criteria used by other retail pharmacies for diabetes and statin usage. The PBM determines what is defined as a specialty drug and the respective adherence rate.

A CLOSER LOOK

Oklahoma Cancer Specialists and Research Institute's clinic-based pharmacy (OCS Pharmacy) currently works under DIRs from seven different PBMs. The pharmacy chose to look at specialty drugs and adherence rates from one of the largest PBMs, which will be referred to as XYZ PBM.⁴

Specialty adherence rates reported for the insurance groups XYZ represents were 82.5%, 87%, 89.6%, 89.75% and 92.54%.⁴ The adherence rates reported by XYZ do not correspond to rates in previous retroactive reviews performed by the pharmacy, which were between 90% and 94%.⁵⁶

XYZ accounted for 26% of the DIR fees recouped from OCS Pharmacy in 2019, making it a good candidate for review.⁷

XYZ provides the pharmacy with an extensive trimester report on the pharmacy's performance, a report both long and confusing to understand. The most recent report was broken down into the five major insurance groups represented by XYZ, and their DIR goals.⁴ The total report was 13 pages in length.

SPRING 2021

- PBMs use "Adherence" measurements to calculate DIR fees
 - Poor Adherence increases DIR fees
- Dr. Darrell Willyard article: PBMs use patient adverse events and appropriate drug holidays, to inappropriately hurt "adherence rating"
- Failure to accurately measure true adherence violates provider contracts and applicable law
 Providers can successfully challenge DIR fees based on flawed adherence measurements



2020 CVS Caremark Medicare Part D Retail Performance Network Program™: Trimester 3 Report

	Performance Plan Name		Final Overall Performance Score (Vari		Network (Variable Rate Range %)		ariable Rate	Est Total Ingredient Cost (IC) Paid		Est Total IC Paid Times Variable Rate		
			7	72 B (7.5-9.5)			8.3% \$ 87,		37,102	102 \$ 7,229		
			72	72 G (14.0-16.0)			14.8%	\$ 403		\$ 60		
Financial Results	WellCare											
Results	Health	82.70%										
	Plans		73	73 B (10.0-12.0)			10.7%	\$ 445,690		\$ 47,689		
				73 G (8.0-10.0)			8.7%		\$ 52		\$ 5	
				1010 101	-,		1971 - F 7 19	· · · · ·		Ŷ	-	
	Category			Medication Adherence				Gap	Other Categories CMR		Final Overall	
Performance Results	Performance Criteria	RAS Antagonists ¹	Statins ²	Diabetes ³ Compone			Specialty Component ⁴	Therapy (Statin) ⁵	Completion Rate MTM) ⁶	Formulary Compliance ⁷	Performanc e Score	
	Volume						8			177		
	Score				84.78	3%	86.93%	80.52%	50.55%	100.00%		
	Criteria Weight				28.1	3%	46.88%	10.00%	10.00%	5.00%		
	Weighted Score				23.8	1%	40.75%	8.05%	5.05%	5.00%	82.70%	
	Category	Specialty Medication Adherence							<u> </u>			
			Lipid									
Consister	Performance Criteria	HIV	Immune Inflammatory Disorders	Disorders PCSK9 Inhibitors	Multiple Sclerosis	Oncolog	y Osteoporosis	Pulmonary Arterial Hypertension	Renal Disease	Transplant	Specialty Component ⁴	
Specialty Performance	Volume	0	0	0	0	8	0	0	0	0	8	
Results	Score	0.00%	0.00%	0.00%	0.00%	86.939	-	0.00%	0.00%	0.00%	86.93%	
	Criteria Weight	0.00%	0.00%	0.00%	0.00%	46.889		0.00%	0.00%	0.00%	46.88%	
	Weighted Score	0.00%	0.00%	0.00%	0.00%	40.759	6 0.00%	0.00%	0.00%	0.00%	40.75%	

Available at: https://communityoncology.org/wp-content/uploads/2021/06/COA_EnC_DIRFees_04-7-21_FINAL-C.pdf

Sample Caremark

Trimester Report
How Does Caremark Calculate

- How Does Caremark Calculate the Final Overall Performance Score (FOPS)?
- How Does Caremark Calculate the Variable Rate/DIR Fee %?
- What Portion of Your FOPS is Based on *Your Data*?
- What is the Impact of **Blank** Cells and Mean Imputation?
 - How does Caremark Calculate Specialty Medication Adherence for Oncology Providers? What Does Caremark Not Measure?







Express Scripts DIR Fees

- DIR Fees collected prior to payment as adjustments • Program based on opaque performance metrics that may not be relevant to specialty oncology providers
 - DIR Fees based on a percentage of Average Wholesaler Price (AWP) • Up to 6% of AWP and is more consequential to specialty providers
 - dispensing high priced medications
 - Potential return of DIR Fees, but only for the top 1% of providers Express Scripts deems "high performers"
 - Not anticipated to include specialty providers due to utilization of inapplicable metrics





Recent Unsealed DIR Fee Case Victories Highlight Unfairness of Performance Metrics

- Senderra Rx Partners, LLC v. CVS Health Corporation et al., No. 2:19-cv-05816 (D. Ariz.)
 - **\$3.1** million award returning DIR Fees to the pharmacy, along with attorneys' fees, interest, and costs
- Caremark et al. v. AIDS Healthcare Foundation, No. 2:21-cv-01913 (D. Ariz.)
 - **\$23** million award including 100% of DIR Fees, reasonable attorneys' fees and costs
 - Caremark has not paid this award, and instead has sought to vacate the judgment
- Mission Wellness Pharmacy, LLC v. Caremark, LLC et al., No. 2:22-cv-00967 (D. Ariz.)
 - \$3.6 million award including 100% of DIR Fees, pre-judgement interest, attorneys' fees and costs
 - efforts to unseal the federal court proceedings)
- PBMs employ a variety of tactics to suppress any effort to hold them accountable:
 - Confidential arbitrations
 - Prohibitions on class, coordinated, consolidated or even multiparty actions
 - •
 - Panel of three arbitrators' costs of which must be borne equally by provider
 - other disputes with other providers)
 - 6-month statute of limitation to bring claims
 - Contractual attempts to limit damages and interpretation of laws (including any willing provider law)

Caremark has not paid this award, and instead has sought to vacate the judgment (Caremark also unsuccessfully fought

Fee shifting provisions (including requirement for providers to place \$50,000 or more into escrow to initiate a dispute)

Discovery limitations (including limitations on depositions and paper discovery, and prohibitions on seeking discovery on





CURRENT DIR FEE ENVIRONMENT



Federal Action:

- Greater Momentum at Federal Level for Oversight and Regulation of PBMs
- On June 7, 2022, FTC announces investigation into 6 largest PBMs including Caremark, ESI, and OptumRx Significant development; unanimous 5-0 vote to investigate after Public Comment period; statements from FTC commissioners reflect serious concerns: "Something is rotten in the state of the U.S. pharmaceutical market, and it warrants serious investigation."
- Sens. Chuck Grassley and Maria Cantwell introduce legislation to empower FTC to increase drug pricing transparency and hold PBMs accountable for unfair and deceptive trade practices that increase costs of prescription drugs

State Level Action:

- States have been reinvigorated to challenge PBMs (due mostly to Rutledge v. PCMA outcome)
- New York State (previously declined to enact PBM bill due to preemption concerns pre-Rutledge)
- Early 2022, new legislation takes effect governing and regulating PBMs in New York
 - On May 11, 2022, Governor announces establishment of Pharmacy Benefits Bureau
 - Bureau has already solicited Public Comments on two areas related to PBMs
 - Public Comment on Duty, Accountability, and Transparency of PBMs to Health Plans
 - Applicability of NY Insurance Law Article 29 and Public Health Law 280-a to PBMs in Medicare









Issue of Co-Pay Accumulators:

Definition of Co-Pay Accumulators:

- and co-insurance up to their out-of-pocket maximums.

Some of the Negative Effects:

- Lower Medication Adherence
- Decreased Use of Specialty Drugs

Copay Accumulator is a strategy used by PBMs to stop manufacturer-sponsored copayment cards or other manufacturer-assistance programs from counting towards a patient's deductible and/or annual out-of-pocket maximum.

By using Copay Accumulators, PBMs reduce the value of manufacturer-assistance programs by exhausting such funds and also requiring patients to pay deductibles



Prohibitions on Co-Pay Accumulators

At the Federal Level:

- - 2020:

(1) Notwithstanding any other provision of this section, and to the extent consistent with state law, amounts paid toward cost sharing using any form of direct support offered by drug manufacturers to enrollees to reduce or eliminate immediate out-ofpocket costs for specific prescription brand drugs that have an available and medically appropriate generic equivalent are not required to be counted toward the annual limitation on cost sharing (as defined in paragraph (a) of this section). Rule strikes a balance b/w encouraging adherence to medications where copayments may be unaffordable to many patients and there are no affordable alternatives and discouraging physicians and patients from choosing an expensive brand-name drug when a less expensive and equally effective generic or other alternative is available.

New **CMS Final rule** directly addresses the issue of co-pay accumulators. How so? 45 CFR § 156.130, entitled "cost-sharing requirements," provides:

(h) Use of manufacturer coupons. For plan years beginning on or after January 1,



Prohibitions on Co-Pay Accumulators:

At the State Level:

- issue.
- their deductible.
- Va. St. Ann. § 38.2-3407.20
 - calculating the overall out-of-pocket cost sharing.
- positioned on this issue.

• VA was one of the first states to take action to address co-pay accumulator

• VA enacted H.B. 2515, essentially banning PBM co-pay accumulators and forcing PBMs to count any payments made on an enrollee's behalf toward

Requires insurers to account for any payments made on an insured's behalf in addition to the payments made by the insured when

• VA is on the frontline of this issue and VA providers/residents are well



How to Challenge Copay Accumulators

Use the federal and state laws but also:

- Review Summary Plan and Plan documents
- Under most plans, patients can either make a grievance or a coverage determination:
 - A coverage determination is the decision the insurer will make as relates to payments for the patients' benefits, prescriptions costs, and other coverage issues
 - A grievance is a general statement of dissatisfaction about the plan (i.e. copay accumulator)
- **Providers can pursue** action against an insurer **on behalf of a patient** if the patient does either of the following:
 - **Assigns** his/her benefits to the provider
 - Appoints the provider as the patient's Power of Attorney







In Office Ancillary Services **Exception and Mailing**

- Based on a CMS FAQ last year, this may no longer be available
 - prescription drug is *mailed* to a patient
- Strategies for Moving Forward
 - File FOIA request to CMS
 - Request clarification from CMS regarding couriers
 - Pursue lobbying efforts
 - Explore applicability of other exceptions

 IOAS Exception has traditionally been used by IODs/MIDs to protect their in-office dispensing or physician owned pharmacy models

CMS indicated that the location requirement of the exception is <u>not</u> met if a



Rebate "Aggregator" Payments for in Office Dispensing

- more commonly, administered to patient in office
- Regulatory Concerns
 - HIPAA PHI cannot be shared with manufacturers
 - collected
 - (ordering/administering the drug) and does not meet a safe harbor
- review to assess applicable exposure.

• Rebate aggregator arrangements are being presented to physician dispensers. The aggregator offers to obtain manufacturer rebates on behalf of the practice for certain products that have been dispensed or,

• Fee splitting – the aggregators typically request a % fee based on the rebates

• *Kickback* - the rebate (no matter how many intermediaries between prescriber and manufacturer) may constitute remuneration in exchange for a referral

These models offer little transparency and require careful regulatory



Physician Dispensing vs. Retail Pharmacy in Virginia

Permitted as a Pharmacy

- Pursuant to Va. Code § 54.1-3304, Board of Pharmacy may issue a pharmacy license to physician practice
- May be issued when good cause is shown that pharmacy services are not otherwise readily available (i.e., there is not a pharmacy within 15 to 20 miles)
- Few of these licenses still remain

Physicians Selling Drugs

- Pursuant to Va. Code § 54.1-2914, a physician my obtain a permit from the Board of Pharmacy to "sell"
 "controlled substances" ("controlled substances" extends to all prescription drugs)
- Requires compliance with other rules applicable to licensed pharmacies
- Every physician in the practice must be individually licensed
- More common method of physician dispensing



Physician Dispensing vs. Retail Pharmacy in Virginia

Licensed	Retail	Pharmacy
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Licensed Ret	tail Pharmacy	Dispensing Physician			
Pro's	Con's	Pro's	Con's		
 May freely employ pharmacists and pharmacy technicians without issue 	Must employ full time pharmacist-in- charge	 Not required to employ pharmacist- in-charge 	 Potentially limited in ability to employ pharmacy technicians as support staff 		
 Able to obtain access to PBM networks only allowing licensed retail pharmacies 	 Limited to locations where another pharmacy provider is not readily nearby 	 Potentially have access to better class of trade pricing based on dispensing physician status 	 Certain PBMs (i.e., Prime Therapeutics, MedImpact) have refused access to or terminated dispensing physician practices on the basis that they are not licensed retail pharmacies 		
 Potentially able to get access to certain Medicaid fee-for-service pharmacy programs limiting access to licensed pharmacies 		 Solo practitioners exempt from certain licensing fees 	 Certain Medicaid plans have taken position that fee-for-service is only available to licensed pharmacies or otherwise required dispensing physicians to be reimburse at actual invoice cost 		
 Permitted to dispense to patients who are not necessarily patients of the medical practice 			 Limited to dispensing to patients of the medical practice Limited in the ability to sell devices or appliances to patients 		







Legal Strategies for Practices

- 50+ state surveys on 6 topics (AWPL, DIR, Audit Laws, PBM Licensure, MAC and Prompt Pay)
- Pointers on gaps and areas for improvement
- Propose additional surveys on USP <797> and <800>
- implementation and compliance

Maps

DDN

- These are available for download and use by practices on their own
- Includes complaints to agencies
- Not much feedback on use or effectiveness

Trolling Letters and Template

		 PBM Network Exclusion Letter and First Fill Only
		Letter
		 Only 5 have utilized
	\$500	serviceOften issues with
		gathering necessary data
	Flat	prosecute claim
S	Fee	
	Letters	
	Star	
9	Rating	
S	Patient	
d	Letter	
e		These are available for
S	and	download and use by
5	Template	practices on their ownPBMs take Star Ratings
	S	seriously
		 Not much feedback on use or effectiveness
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JONATHAN E. LEVITT, ESQ. jlevitt@frierlevitt.com

Questions?

Thank You!

FRIER LEVITT A T T O R N E Y S A T L A W

FrierLevitt.com 973.618.1660

